Board of Trustees

Ohio University

Board Meeting Minutes

January 17, 18, 2019
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Chair Dave Scholl called the January Meeting of the Ohio University Board of Trustees to order at 9:48am.

**Roll Call**

Board Secretary David Moore called roll.

Present: Chair Dave Scholl, Vice Chair Janelle Coleman; Trustees Cary Cooper, Victor Goodman, Dell Robinson, Eileen Sheil, Peggy Viehweger; Student Trustees Austin McClain and Faith Voinovich, National Trustee Dave Pidwell; President Duane Nellis, and Board Secretary David Moore.

**Approval of Agenda**

Chair Scholl asked to approve the agenda for the 2019 January Meeting of the Board of Trustees. Trustee Goodman moved to approve the agenda; Trustee Vice Chair Coleman seconded; Chair Scholl called for a vote; with all in favor, the agenda was approved.

**Approval of Minutes**

Chair Scholl asked to approve the minutes of the October 2019 meetings of the Board of Trustees; Vice Chair Coleman moved to approve the minutes; Trustee Viehweger seconded; Chair Scholl called for a vote; With all in favor, the minutes were approved.

**Reports**

**Report from Chair**

Chair Scholl reviewed the week’s events. Chair Scholl reported the Board had visited the College of Health Sciences and Professions’ facilities and had the opportunity to have lunch with CHSP faculty. Chair Scholl thanked Dean Leite for his hospitality. Chair Scholl also thanked the University Professor Awardees for joining the Trustees for dinner.

Chair Scholl announced that the Ellis Hall Remodel grand opening and shared that the Trustees were looking forward to seeing the space first hand and hoped that the investment in that facility will provide the best possible professional educational environment for teaching and learning.
Lastly, Chair Scholl reported that the Board’s subcommittees met the previous day and this morning in preparation for this meeting.

**President’s Report**

Chair Scholl asked President Nellis to present his Presidential Report.

President Nellis detailed the progress made in the early part of the 2018 Fall Semester related to the University’s strategic pathways and priorities.

President Nellis also noted the following events:

- 2018 Fall Commencement
- Dedication of the Perry and Sandy Sook Academic Center
- 2018 DXL Frisco Bowl
- Homecoming 2018
- Candlelight Vigil at Hillel
- 2018 Multicultural Visitation Program
- Athens Area Business Roundtables
- PackShack partnership with The Ohio State University
- Inaugural Langston Hughes Lecture
- 10th Distinguished Tun Abdul Razak Lecture in Malaysia
- Student recruitment and partnerships in Malaysia and Japan
- Employee Appreciation event
- National media engagements
- Executive search progress updates
- Ohio Congressional District 15 Debate hosted by Ohio University
- Regional Higher Education Study Committee’s report
- The launch of a new Heritage College mobile clinic

Finally, President Nellis introduced the Presidential Spotlight presentation on the first cohort of the OHIO Honors Program.

Chair Scholl thanked President Nellis for his report.

**Exe**

Chair Scholl asked President Nellis and Provost Djalali to lead a discussion on the RHE Task Force Report. Provost Djalali reported on the long-term strategy for Regional Higher Education.

Chair Scholl thanked the President and stated it was time to move to committee reports.

**Committee Reports and Information Items**
Academics and Student Success Committee
Chair Scholl asked Committee Chair Cooper to give the Academics and Student Success Committee Report. Committee Chair Cooper reported that the Academics and Student Success Committee received the Intercollegiate Athletics Update and Dashboard from Athletic Director, Jim Schaus and the College of Health Sciences and Professions Dashboard. Committee Chair Cooper also reported that the Committee received an update on enrollment from Senior Associate Vice President Cornell, a Remediation Report, and a Report on Supporting First Generation Students from Senior Vice Provost Elizabeth Sayrs.

Committee Chair Cooper affirmed that the Committee recommended that following resolutions will stay on the Consent Agenda:
- Textbook Selection Policy
- New Program approval for a MA in War and Peace Studies
- New Department in CHSP for Social Work
- New Center in the College of Fine Arts for Ohio Valley Center of Collaborative Arts
- Program Name Change in the College of Fine Arts

Committee Chair Cooper reported that there were no resolutions or further consent agenda items to bring forward.

Committee Chair Cooper reported that detailed minutes of the committee’s discussions will be made available on the Board of Trustees website.

Resources, Facilities and Affordability Committee
Chair Scholl asked Committee Chair Viehweger to give the Resources, Finances, and Affordability Committee Report. Committee Chair Viehweger reported that the committee received a Financial Update and Treasury Update, as well as information items on facilities and project planning.

The following resolutions were reviewed by the committee.

- **Resolution: Tuition, Fee, and Rate Increases**
  - This resolution is located on Tab 12 in the January Board Agenda.
    - Chair Viehweger stated that the Committee recommends this resolution for full-board approval. Chair Viehweger motioned that the Tuition, Fee, and Rate Increases Resolution be approved; Trustee
Goodman provided a second; Chair Scholl called for a vote; the motion passed unanimously.
WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in the recommendations for tuition, fee, and rate increases for purposes of investment in strategic priorities and to support quality academic programming; and

WHEREAS, these recommendations assume a 2% limitation on tuition, fee and rate increases for students not subject to the tuition guarantee will be authorized by the General Assembly and effective July 1, 2019; and

WHEREAS, Revised Code Section 3345.48 states that tuition, fee and rate increases for students who are subject to the tuition guarantee shall not be greater than the average 60-month rate of inflation as measured by the Consumer Price Index plus the percentage amount increase authorized by the General Assembly for the applicable fiscal year; and

WHEREAS, these recommendations are consistent with the limitations set forth in Section 3345.48 for students who are subject to the tuition guarantee; and

WHEREAS, these tuition, fee and rate increases must be authorized and consistent with legislation enacted by the General Assembly.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through G, effective Fall Semester 2019 unless otherwise noted.
## Exhibit A

<table>
<thead>
<tr>
<th>Fee</th>
<th>Non-Guarantee Students</th>
<th>Ohio Guarantee Rates</th>
<th>Cohort 2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athens Undergraduate Instructional and General Fee</td>
<td>2.0% B</td>
<td>3.5% C</td>
<td></td>
</tr>
<tr>
<td>Athens Non-resident Surcharge</td>
<td>3.5% B</td>
<td>3.5% C</td>
<td></td>
</tr>
<tr>
<td>Athens Campus Residential Housing Rates</td>
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<td>3.5% D</td>
<td></td>
</tr>
<tr>
<td>Athens Campus Culinary Services Rates</td>
<td>0.0% --</td>
<td>2.0% D</td>
<td></td>
</tr>
<tr>
<td>RHE Undergraduate Instructional and General Fee</td>
<td>2.0% E</td>
<td>3.5% F</td>
<td></td>
</tr>
</tbody>
</table>

**Graduate Increase Request**

Off-Campus Graduate Program

See Exhibit

G

Effective Fall 2019
**OHIO UNIVERSITY**

**FY 2020 Tuition Schedule - Non-Guarantee Students**

**Athens Campus Undergraduate Tuition**

**Non-Guarantee Students**

*(PER SEMESTER)*

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
<th>Resident Total</th>
<th>Non-Resident Surcharge</th>
<th>Non-Resident Total</th>
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<td>4,638</td>
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</table>

*Beyond 20 Hours: Resident Fee is $252/hr. and Non-Resident Fee is $494/hr.*
### OHIO UNIVERSITY

**FY 2020 Tuition Schedule - OHIO Guarantee Students**

**Athens Campus Undergraduate Tuition**

**Cohort 2019-20**

*(PER SEMESTER)*

#### UNDERGRADUATE STUDENTS

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
<th>Resident Total</th>
<th>Non-Resident Surcharge</th>
<th>Non-Resident Total</th>
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</table>

*Beyond 20 Hours: Resident Fee is $291/hr. and Non-Resident Fee is $554/hr.*
### OHIO UNIVERSITY

**FY 2020 RESIDENCE & DINING HALL RATE SCHEDULE**

<table>
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<th>ROOM RATES (SEMESTER)</th>
<th>OHIO Guarantee Cohort 2019-20</th>
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<td>Renovated Single &amp; Single Suite</td>
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<td>Standard Double</td>
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<tr>
<td>Renovated Double</td>
<td>3,895</td>
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<tr>
<td>Multi-Occupancy</td>
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<tr>
<td>Renovated Multi-Occupancy</td>
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<tr>
<td>Double and Triple Suites</td>
<td>4,144</td>
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<table>
<thead>
<tr>
<th>RESIDENTIAL MEAL PLANS (SEMESTER)</th>
<th>OHIO Guarantee Cohort 2019-20</th>
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<tbody>
<tr>
<td>10 Meal Plan</td>
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<tr>
<td>14 Meal Plan</td>
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<td>20 Meal Plan</td>
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<td>14 Meal Plan - Flex</td>
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<tr>
<td>20 Meal Plan - Flex</td>
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</table>
### Exhibit E

**Ohio University**

**Regional Campuses - Lower Division (≤ 60 Hours)**

**FY 2020 Undergraduate Tuition & Fee Schedule**

**Non-Guarantee Students**

**(Per Semester)**

#### Eastern Campus, Southern Campus

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
<th>Resident Total</th>
<th>Non-Resident Surcharge</th>
<th>Non-Resident Total</th>
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<td>446</td>
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*Beyond 20 Hours: Resident Fee is $124/hr. and Non-Resident Fee is $183/hr.

#### Chillicothe, Lancaster, Zanesville Campuses

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
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*Beyond 20 Hours: Resident Fee is $124/hr. and Non-Resident Fee is $183/hr.

**Zanesville Campus students are charged an $8 Security Fee**
Exhibit E (con’t)

OHIO UNIVERSITY

REGIONAL CAMPUSES - UPPER DIVISION (> 60 HOURS)

FY 2020 UNDERGRADUATE TUITION & FEE SCHEDULE
Non-Guarantee Students

(Per Semester)

### EASTERN CAMPUS, SOUTHERN CAMPUS

<table>
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<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
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<th>Non-Resident Surcharge</th>
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*Beyond 20 Hours: Resident Fee is $124/hr. and Non-Resident Fee is $183/hr.

### CHILLICOTHE, LANCASTER, ZANESVILLE CAMPUSES

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
<th>Resident Total</th>
<th>Non-Resident Surcharge</th>
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<td>33</td>
<td>2,567</td>
<td>2,268</td>
<td>4,835</td>
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</table>

*Beyond 20 Hours: Resident Fee is $124/hr. and Non-Resident Fee is $183/hr.
**Zanesville Campus students are charged an $8 Security Fee
### Exhibit F

#### Ohio University

**FY 2020 Tuition Schedule - Ohio RHE Guarantee Students**

**Regional Campus Undergraduate Tuition**

**Cohort 2019-20**

(Per Semester)

<table>
<thead>
<tr>
<th>UNDERGRADUATE STUDENTS</th>
<th>Career &amp; Experiential Learning Fee</th>
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</thead>
<tbody>
<tr>
<td>Credit Hours</td>
<td>Instructional Fees</td>
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<tr>
<td>----------------</td>
<td>--------------------</td>
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*Beyond 20 Hours: Resident Fee is $139/hr. and Non-Resident Fee is $198/hr.
Exhibit G

<table>
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<tr>
<th>Change Type</th>
<th>Proposed by: College of Business</th>
<th>Instructional Fee</th>
<th>General Fee</th>
<th>Program Fee</th>
<th>Special Services / Materials Fee</th>
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<th>Non-Resident Fee</th>
<th>Out-of State Resident Total</th>
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<td>454</td>
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</table>
Resolution: Elective Course Charges

- This resolution is located on Tab 13 in the January Board Agenda.

  - Committee Chair Viehweger state that the Committee recommends this resolution for full-board approval. Committee Chair Viehweger motioned that the Elective Course Charges Resolution be approved. Trustee Casciani provided a second; Chair Scholl called for a vote; the motion was passed unanimously.
WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in the recommendation to establish elective course charges that the University Bursar can assess to student accounts for essential course content and materials; and

WHEREAS, these charges are not mandatory, and students may elect to opt-out of the charges and directly acquire the course content, materials, or services; and

WHEREAS, assessed charges are to be passed-on to 3rd parties for the required materials, textbooks or services; and

WHEREAS, these elective course charges may be modified each term to ensure that the charges assessed to students are equivalent to the cost paid to 3rd parties for the required materials, textbooks or services; and

WHEREAS, all such charges will be reported annually to the Chancellor of the Ohio Department of Higher Education to establish compliance with restrictions imposed by the biennial state operating budget; and

WHEREAS, the establishment of these charges must be authorized and consistent with legislation enacted by the General Assembly and effective July 1, 2019.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees permits the adoption of an elective course charge policy that meets the requirements established herein.
• **Resolution: Student Legal Service Fee**
  - This resolution is located on Tab 14 in the January Board Agenda.
    - Committee Chair Viehweger stated that the committee recommends this resolution for full-board approval. Committee Chair Viehweger motioned that the Student Legal Service Fee Resolution be approved; Vice Chair Coleman seconded; Chair Scholl called for a vote; the motion was passed unanimously.
WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in the recommendation to increase the Student Legal Service Fee; and

WHEREAS, the fee is not mandatory, and students may elect to opt-out of the assessment; and

WHEREAS, assessed fees are not retained by the institution and are passed-on to a 3rd party; and

WHEREAS, the fee increase must be authorized and consistent with legislation enacted by the General Assembly.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedule change attached hereto as Exhibits A, effective Fall Semester 2019.
## OHIO UNIVERSITY

**CHANGES TO FY20 STUDENT FEE SCHEDULE**

*(PER SEMESTER)*

<table>
<thead>
<tr>
<th>Fee</th>
<th>Fee Type: Optional Pass Through Fee</th>
<th>Fee</th>
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<tbody>
<tr>
<td>FY19 Fee</td>
<td>Student Legal Service Fee</td>
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<tr>
<td>FY20 Proposed Fee</td>
<td>Student Legal Service Fee</td>
<td>15</td>
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</tbody>
</table>
Committee Chai Viehweger stated that the following resolutions were on the consent resolution agenda and that the committee recommends that all of these items remain on the consent agenda for approval.

- **Consent Agenda Item: Undergraduate Scholarship Match Program Amendment**
  - This resolution, located on Tab 15 of the January Board Agenda, recommends the Board of Trustees of Ohio University approve the establishment of quasi-endowment funds in accordance with the revised Scholarship Match program parameters.

- **Consent Agenda Item: Investment Policies**
  This resolution, located on Tab 16 of the January Board Agenda, recommends the adoption of the General Endowment Fund Investment Policy and the Century Bond and Deferred Maintenance Program Investment Policy as adopted by the Foundation Board on November 10, 2018, as it applies to the University endowment funds and long-term century bond funds. And that the Board of Trustees has empowered The Ohio University Foundation’s Investment Committee to act on its behalf in these matters.

- **Consent Agenda Item: Capital Projects – Design through Construction**
  This resolution authorizes the University to undertake the following projects as described in Tab 17 of the January Board Agenda.

  Modification of Design and Construction Requests:
  - HCOM Phase I Academic Replacement Space
  - Chilled Water Plant 3 and Utility Distribution
  - Konneker Alumni Center ADA Addition and Renovation
  - Ridges Building 13, 14 and 18 Renovation

  Design & Construction Requests:
  - HRTC Repurpose for HCOM
  - Sargent Hall HVAC Upgrades
  - Ridges Building 33 Roof Replacement
  - Central Classroom Masonry Repairs
  - Ridges Building 37 Improvements-Roof Repair
  - OUE Campus Chiller Replacement

- **Consent Agenda Item: IT Network Strategy**
  This resolution supports the IT Network Strategy for network replacement
and upgrades as described in Tab 18 of the January Board Agenda.

Committee Chair Viehweger stated that there were no resolutions or further consent agenda items to bring forward and that detailed minutes of the committee’s discussions will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Audit and Risk Management Committee
Chair Scholl asked Acting Committee Chair Casciani to give the Audit and Risk Management Committee Report. Acting Committee Chair Casciani stated that the Audit and Risk Management Committee received the Chief Audit Executive’s Report and the annual Insurance report.

The committee moved into executive session to hear an update on Information Security.

Acting Committee Chair Casciani reported that there were no consent agenda items and no further resolutions from the Audit and Risk Management Committee and that detailed minutes of the committee’s discussion will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Chair Scholl asked Committee Chair Goodman to give the Governance and Compensation Committee Report.

Governance and Compensation Committee
Committee Chair Goodman reported that the Governance and Compensation Committee received the annual affiliated entities report and updates on Compensation.

Additionally, Committee Chair Goodman, stated that a Resolution (located on Tab 25 of the January Board Agenda) from the Student Senate was introduced. Committee Chair Goodman reported that the resolution has been modified for clarity. Committee Chair Goodman reported that the resolution removes the necessity of approving changes to the Student Senate Constitution by the Board of Trustees pending approval by a student body vote.

Committee Chair Goodman made a motion for the Amendment to the Student Senate Constitution Resolution to be passed.
AMENDMENT TO THE STUDENT SENATE CONSTITUTION

RESOLUTION 2019-3739

WHEREAS, Article VII of the Student Senate Constitution currently requires that amendments to the Constitution be approved by the Board of Trustees; and

WHEREAS, in compliance with this provision, the Student Senate has in the past submitted amendments to its Constitution to the Board of Trustees for their approval; and

WHEREAS, the Student Senate has adopted Bill 1819-09, attached hereto as Exhibit A, proposing to eliminate the requirement in its Constitution for Board of Trustees approval of amendments; and

WHEREAS, the Student Senate has requested Board review of the proposed amendment to Article VII as indicated in the attached Exhibit B;

NOW THEREFORE, BE IT RESOLVED that the Board does not object to the amendment attached as Exhibit B and accordingly, the Student Senate will no longer seek Board of Trustees approval of amendments to its Constitution.
Exhibit A

BILL 1819-09: A BILL IN SUPPORT OF AN AUTONOMOUS CONSTITUTIONAL PROCESS FOR STUDENT SENATE

1. Whereas: Article VII of the Constitution of the Ohio University Student Senate states,
2. “Upon concurrence of a majority of students voting on the Amendment in a
3. campus election, the proposed amendment shall be presented to the Board of
4. Trustees for approval. Upon approval by the Board of Trustees, this
5. constitution shall be amended;” and,
6. Whereas: The Executive Officers of Student Senate found that Ohio University is the sole
7. public educational institution in Ohio with the system stated in Article VII; and,
8. Whereas: The Board of Trustees does not advise Student Senate or have regular
9. interactions with the operational procedures of the body; and,
10. Whereas: The constituents of Ohio University Student Senate are the students of Ohio
11. University and not the Board of Trustees; and
12. Whereas: As a large student organization, Student Senate is constantly evolving, which
13. sometimes requires constitutional amendments to reflect those basic changes to
14. the body and;
15. Whereas: As an example, the Regional Affairs Commission was added in the 2017-2018
16. academic year to better represent student needs at Ohio University and to
17. reflect the mission of this organization; and,
18. Whereas: The process to include the Regional Affairs Commission in our Constitution
19. was hindered due to the length of the current Constitutional change process
20. outlined in the document; and
21. Whereas: The continuance of this process is neither timely nor sustainable for either
22. governing body; be it
23. Resolved: That the constituents of the Student Senate have the final vote on necessary
24. amendments to the Constitution of the Ohio University Student; and be it
25. further
26. Resolved: That the Board of Trustees support this autonomous Constitutional change
27. process for the Student Senate of Ohio University through the removal of the
28. mandated approval of future Constitutional changes.

Primary Sponsor:

Ms. Madison F. Sloat
President

Secondary Sponsors:
The Constitution of the Ohio University Student Senate

We the students of Ohio University, Athens campus, of the belief that students have the right and obligation to University Student Senate in order that such rights are protected and obligations met, participate in the formulation and application of both university and community policy, hereby establish the Ohio

Article I

Senate shall establish working relationships with the University and Athens communities; maintain relationships with other governing bodies of the University; propose policies and procedures within the Senate; bring before the student body issues affecting their rights, privileges, and life as students and members of the Athens Community; maintain balanced budgets for Senate; establish Rules and Procedures for the Senate; regulate and conduct Senate elections; recommend students to sit on the Board of Trustees; provide funding to recognized student organizations; appoint students to University committees to ensure student input on all matters concerning the University, and do that which is necessary and proper to serve and protect the rights, interests, and needs of Ohio University students and to execute the powers and responsibilities of this Senate.

Article II

Section 1. All students of Ohio University, Athens campus, shall be eligible to vote in a Senate election. No student shall vote more than one time during any Senate election.

Section 2. All students of Ohio University, Athens campus, in good academic standing and enrolled full time, may serve as an Executive Officer, or a Senator, or a Justice.

Section 3. There shall be at least one meeting held each calendar month, excepting June, July, August, and December. Students of Ohio University, Athens campus wishing to have an item placed on the agenda shall make such request to the President before the meeting is called to order.

Article III

Section 1. The Senate shall be composed of Executive Officers, each having one vote, Senators, each having one vote, and the Justices of the Judicial Panel, who shall not have a vote. Senators shall either represent a particular constituency or serve as Commissioner. Executive Officers and Senators shall hold office for one year during good behavior. The terms of Office of Senators and Executive Officers shall commence and end at the last meeting of Senate in the academic year. The terms of office of the Chief Justice and Executive Justice shall commence on their dates of appointment and end respective at the last meeting of senate in the academic year. The Terms of Office of the Associate Justices shall commence on their respective dates.

Section 2. The Executive Officers of Senate shall be the President, Vice President, and Treasurer and each shall be elected by plurality of students voting in a Senate election. When chairing a general meeting of Senate, the President or President Pro Tempore shall vote only in case of a tie.
Section 3. There shall be one Senator who serves as Commissioner for each Commission. Senators serving under authority of this section shall be appointed by the Executive Officers and shall be subject to removal by a majority of the Judicial Panel. The dismissal of a Senator who serves as commissioner may be appealed by a Senator. With the concurrence of two thirds of Senators and Executive Officers, the decision of the Judicial Panel shall be overturned. A commission shall represent a significant portion of the student body, act on vital student issues, and serve a significant long term need. Commissions may be established and eliminated with the concurrence of two thirds of Senators and Executive Officers.

Section 4. There shall be Senators elected by a plurality of student voting in a Senate election to represent students enrolled in each college, students living off-campus, students living in each residential green, and the entire student body. There shall be at least one Senator who represents the Greek community.

Section 5. Senate shall adopt Rules and Procedures with the concurrence of two thirds of Senators and Executive Officers. Amendments to the Rules and Procedures of Senate regarding elections adopted in a semester in which an election is held shall not become effective until the following semester.

Section 6. Executive Officers, Senators, Justices, staff, officers, and subdivisions of Senate shall not engage in discriminatory behavior.

Section 7. Senate shall create or dissolve, with the concurrence of two thirds of seated Senators and Executive Officers, several Committees, each having jurisdiction over certain internal operations of Senate and composed Senators. There shall be a Committee on the Budget.

Section 8. Senate shall create or dissolve standing committees with the concurrence of two thirds of Senators and Executive Officers. Standing Committees should be created to provide advice to Senate which is not internal in nature and shall be governed under the Rules and Procedures of Senate.

Article IV

Section 1. There shall be a commission to distribute funds to registered student organizations. There shall be a General Assembly composed of members of the university community, including students elected by a plurality in a Senate election. The General Assembly shall have the power to distribute funds for the purpose of funding registered student organizations.

Section 2. Upon recommendation brought before Senate to change the membership of the General Assembly by the Senator responsible for distributing funds to registered student organizations and with the concurrence of a majority of Senators and Executive Officers, Senate shall present the change to the Advisor of Senate. With the approval of the Advisor to Senate, the change shall be enacted. The decision of the Advisor to Senate shall be overturned by Senate with the concurrence of two thirds of Senators and Executive Officers.

Article V

Section 1. Senate shall establish rules of conduct and standards for Executive Officers, Senators, Justices, staff, and others associated with Senate. The Judicial Panel shall have the power to try all impeachments. An article of impeachment shall be adopted with the concurrence of a majority of Justices.

Section 2. Judgment in cases of impeachment regarding gross or willful neglect of duty to Senate shall result in expulsion from Senate. Judgment shall be issued with the concurrence of a majority of Justices.

Section 3. The Judicial Panel shall remove from office an Executive Officer, including all privileges, responsibilities, and compensations associated with that office.

Section 4. A member of Senate who has been removed from office by the Judicial Panel may Appeal the removal in a general body meeting of Senate. Upon approval of two-thirds of seated Senators, the decision of the Judicial Panel shall be overturned.

Section 5. A student has the right to bring accusation of improper activity or conduct in written form to The Judicial Panel.

Section 6. The Judicial Panel shall evaluate the performance of the Executive Officers during the fourth week of each semester.

Article VI

Section 1. If there is a vacancy in the office of President, the Vice President shall become President. If there is no Vice President, the Treasurer shall become President. If there is neither a Vice President nor a Treasurer, a Senator shall be elected by a plurality of ballots cast by Senators to become President. If there is a vacancy in the office of Vice President a Senator shall be elected by a plurality of ballots cast by Senators and Executive Officers to become Vice President. If there is a vacancy in the office of Treasurer, a Senator shall be elected by a plurality of ballots cast
by Senators and Executive Officers to become Treasurer. If there is a vacancy in the office of Chief Justice, the
Executive Justice shall become the Chief Justice. If there is no Executive Justice, a new Chief Justice will be
appointed by the Executive Officers. The new Chief Justice will then appoint a new Executive Justice.
Section 2. If a Senator who serves as a Commissioner resigns or is removed from office, the Vice Commissioner
shall assume the office of the Senator until the Executive Officers appoint a Senator.
Section 3. If a Senator holding an elected position, excluding the Executive Officers, resigns or is removed from
office, the order of succession shall be those persons who ran for that position in order of votes received. If there are
no remaining candidates who wish to assume office, the Vice President shall solicit applications for the position. A
nominee, fulfilling all requirements for the position, shall be placed before Senate for confirmation. Upon
confirmation, the Senator shall complete the term.
Section 4. An Executive Officer, Senator, or Justice who is graduating at the end of the term and does not need to
enroll for full time status in order to graduate may continue to hold office.

Article VII

With the concurrence of two thirds of seated Senators and Executive Officers, or upon presentation to Senate during
a scheduled meeting of a petition signed by at least ten percent of students currently registered at Ohio University,
Athens Campus, a proposed Amendment to this Constitution shall be voted upon by eligible students in an election
by the end of the following semester, excluding summer sessions. Upon concurrence of a majority of students voting
on the Amendment in a campus election, the proposed amendment shall be presented to the Board of Trustees for
approval. Upon approval by the Board of Trustees, this Constitution shall be amended. This Constitution may be
amended with the concurrence of a majority of students voting on the Amendment.

Article VIII

With approval from 2/3 of the Senate, a question may be posed to the Student Body. This question shall be called a
referendum. Referenda shall then be voted on by the Senate. The votes of the Student Body on the referendum shall
be translated into a number of tangible votes within the Senate, in the same proportions. This number of votes shall
be proportional to the number of students who vote in the referendum, in accordance with the Senate Rules and
 Procedures.
Committee Chair Goodman reported that there were no further resolutions and no consent agenda items from the Governance and Compensation Committee.

Committee Chair Goodman stated that detailed minutes of the committee’s discussion will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

**Executive Committee**

Chair Scholl reported that on Thursday, the Executive Committee went into Executive Session to discuss threatened or pending litigation, the purchase or sale of property, and the discipline of a public employee.

Chair Scholl stated that there was nothing further to report from the Executive Committee.

**Consent Agenda**

Chair Scholl stated that the Board had an intact Consent Agenda.

Trustee Cooper moved to approve the consent agenda; Vice Chair Coleman seconded; Chair Scholl called for a vote; with all in favor, the consent agenda was approved as follows:
RESOLUTION TO ADOPT TEXTBOOK SELECTION POLICY

RESOLUTION 2019 – 3740

WHEREAS, the Ohio Revised Code 3345.025 now requires that “The board of trustees of each state institution of higher education as defined in section 3345.011 of the Revised Code shall adopt a textbook selection policy for faculty to follow in selecting and assigning textbooks and other instructional materials for use in courses offered by the institution. The policy shall include faculty responsibilities and actions faculty may take in selecting and assigning textbooks and other instruction materials”; and

WHEREAS, general academic activities are specified in the Ohio University Faculty Handbook; and

WHEREAS, Section IV.A.6. of the Faculty Handbook (updated September 2018) specifies “Textbooks should be ordered through the appropriate departmental procedures. In order to allow students time to look for affordable copies, (see http://www.ohio.edu/registrar/info/textbook/HEOASection112Textbook.pdf) each instructor should provide in a timely manner information about author, title, edition, ISBN and approximate price of each textbook to be entered for each course listed in Course Offerings on the Registrar’s website. Individual faculty members are not permitted to sell textbooks or text materials to students. Text materials prepared by faculty may be duplicated in accordance with applicable copyright laws by local bookstores and duplication services; and these materials may be sold only at cost or with a reasonable royalty to the faculty member(s). Royalties accrued to faculty members for these materials should be reviewed by appropriate departmental committees.”

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees adopts the language of the Faculty Handbook (updated September 2018) Section IV.A.6.-Texts as the required textbook selection policy for Ohio University faculty.
WHEREAS, the Center for International Studies proposes to establish the Master of Art in War and Peace Studies degree, and

WHEREAS, the proposed degree program has completed University Curriculum Council approval, and

WHEREAS, the 30 credit-hour interdisciplinary graduate degree will focus on international security issues including dynamics of cooperation and conflict, war, terrorism, peacebuilding and peacekeeping among others, and

WHEREAS, the students who graduate from with War and Peace Studies master’s degree will be ready for jobs in think tanks, nonprofits, government, and the military, and

WHEREAS, facilities and staff resources are sufficient to establish and sustain the Master of Art in War and Peace Studies.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves establishing the Master of Art in War and Peace Studies degree in the Center for International Studies.
WHEREAS, the College of Health Sciences Professions has proposed and the faculty of the Department of Social and Public Health unanimously support the formation of a separate Department of Social Work, and

WHEREAS, the proposed department formation has been approved by the University Curriculum Council, and

WHEREAS, the proposed department formation is driven by dramatic enrollment growth in social work with additional faculty hiring anticipated, and

WHEREAS, no disruption to students is expected, and

WHEREAS, social work faculty will continue to participate in the governance structure and be served by the policies and resources within the College of Health Sciences and Professions.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the formation of a Department of Social Work in the College of Health Sciences and Professions.
COLLEGE OF FINE ARTS
DIVISION OF THEATER
NAME CHANGE FOR THE
BACHELOR OF FINE ARTS IN ACTING

RESOLUTION 2019 – 3743

WHEREAS, the Division of Theater in the College of Fine Arts supports a name change for Bachelor of Fine Arts in Acting to Bachelor of Fine Arts in Theater Performance, and

WHEREAS, the proposed name change has been approved by the University Curriculum Council, and

WHEREAS, the Bachelor Fine Arts in Theater Performance is a rigorous program fostering creative, cognitive and artistic skills, and the proposed name better represents prior program changes approved by the University Curriculum Council, and

WHEREAS, in adoption of the name change, two new major tracks would be created, namely the Bachelor of Fine Arts in Theater Performance—Acting and the Bachelor of Fine Arts in Theater Performance—Musical Theater, and

WHEREAS, the name change will not impact curricular resources or faculty staffing.

NOW, THEREFORE, BE IT RESOLVED that the Bachelor of Fine Arts in Acting be renamed the Bachelor of Fine Arts in Theater Performance.
WHEREAS, the College of Fine Arts has proposed the establishment of the Ohio Valley Center for Collaborative Arts (CoArts), and

WHEREAS, CoArts has been reviewed and approved by the college Dean and the Interim Vice President for Research and Creative Activity, and is supported by both the Executive Vice President and Provost and the President, and

WHEREAS, CoArts is “founded on the principle that place-based, collaborative arts and design are essential to the regional development efforts, where they can assist in addressing vital issues and building culturally inclusive and resilient communities,” and

WHEREAS, CoArts will become the first and only arts-based research center at Ohio University, and

WHEREAS, the center leadership, fiscal resources and sources of funding, and designated space and equipment needs have all been identified.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the establishment of the Ohio Valley Center for Collaborative Arts (CoArts).


ESTABLISHMENT OF UNIVERSITY QUASI-ENDOWMENTS

Revision of the

UNDERGRADUATE SCHOLARSHIP INVESTMENT PROGRAM

RESOLUTION 2019 --3745

WHEREAS, The Board of Trustees of Ohio University is responsible for oversight of the financial condition of the institution, and

WHEREAS, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the University, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Committee is entrusted by The Board of Trustees of Ohio University with the oversight to invest funds established as University quasi-endowments, and

WHEREAS, University quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation’s investment policy and spending policy, and

WHEREAS, the Undergraduate Scholarship Match Program, initially established in July 2013 and revised effective July 2018, will continue as a $25 million matching program that will provide $.50 in quasi-endowed scholarship funds for every dollar committed to eligible scholarship endowments from July 1, 2013 to June 30, 2019, and

WHEREAS, subject to the original program requirements, match eligible endowments will continue to provide renewable undergraduate scholarship awards that are designated either to a college or university-wide. Donors may also continue to specify whether awards are based on merit, need and/or talent, with the specifics of those terms defined at the University’s discretion, and

WHEREAS, retroactive to July 1, 2018, and effective for commitments made through June 30, 2019, the program was revised and expanded at the October 2018 Board of Trustees meeting, as follows:

- Previous funding allocations that limited available match funding by college were abolished, with all match funding being made available university-wide on a first come, first served basis.
- Donors may now designate a preference for scholarship funds to be directed to particular academic departments, programs, or majors. The University will endeavor to meet the donors stated preference while reserving the right to award funds at the college-level or university-wide basis in the event that eligible recipients who meet the donor preference cannot be identified in any given year.
• Other donor preferences, including but not limited to geographic restrictions, may be considered on a case-by-case basis and approved by the Vice President, University Advancement in conjunction with the Vice President Finance & Administration, CFO and Treasurer. In all cases, approved donor preferences must be broad enough to provide for easily-administered scholarships and an ample number of eligible recipients.

WHEREAS, retroactive to July 1, 2018, and effective for commitments made through June 30, 2019, the program will be further revised and expanded, as follows:

• The previous program stipulation that limited available match funding to the Athens campus will be removed, with match funding being made available on a first come, first served basis to endowed scholarships that support undergraduate students studying on the Athens, Chillicothe, Eastern, Lancaster, Southern, or Zanesville campuses.
• All other program requirements will apply to match-eligible scholarships established for the benefit of regional campus students.
• Expanding the program to include these regional campuses is consistent with the “Report of the RHE (Regional Higher Education) Study Committee to President Nellis”, which called for implementation of a one-university model. The report recommended “renewed focus as a unified university system on serving an educational access and workforce development mission with distinctive quality, affordability, and student success, helping students move along a lifelong learning path.”

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the above listed quasi-endowment funds in accordance with the revised program parameters.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage these quasi-endowments.
WHEREAS, The Board of Trustees of Ohio University is vested by Ohio Law (Section 3345.05 of the Revised Code) with certain responsibilities, as follows:

1) that title to investments made by the Board of Trustees with funds derived from tuition, fees, subsidy and other revenues be held in trust by the Board of Trustees, and
2) that the Board of Trustees adopts an investment policy that complies with certain requirements as set forth in the statute, and
3) that the Board of Trustees establishes an Investment Committee that meets at least quarterly, and

WHEREAS, the Resources, Facilities and Affordability Committee of the Board of Trustees has reviewed and recommended formal adoption of the General Endowment Fund Investment Policy as adopted by the Foundation board on November 10, 2018, as it applies to endowment funds, which is also covered by Ohio Law (Section 3345.16 of the Revised Code) where the endowment investments are managed by The Ohio University Foundation, and

WHEREAS, the Resources, Facilities and Affordability Committee of the Board of Trustees has reviewed and recommended formal adoption of the Century Bond and Deferred Maintenance Program Investment Policy as adopted by the Foundation board on November 10, 2018, as it applies to long-term investments associated with the University’s Century Bond and Deferred Maintenance Program, and

WHEREAS, The Board of Trustees has previously adopted a non-endowment investment policy that complies with Section 3345.05 of the Revised Code, and

WHEREAS, any funds invested as diversified pool investments, pursuant to the aforementioned non-endowment investment policy, will be further governed by the aforementioned endowment funds investment policy.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees recommends adoption of the General Endowment Fund Investment Policy and the Century Bond and Deferred Maintenance Program Investment Policy as adopted by the Foundation board on November 10, 2018, as it applies to the University endowment funds and long-term century bond funds.

BE IT FURTHER RESOLVED, that the performance of the endowment and century bond investments, as well as any future modifications to the General Endowment Fund Investment Policy and the Century Bond and Deferred Maintenance Program Investment Policy, will be
presented to the Resources, Facilities and Affordability Committee for their review as necessitated by changes to the policies.

**BE IT FURTHER RESOLVED,** that the Board of Trustees has empowered The Ohio University Foundation’s Investment Committee to act on its behalf in accordance with the aforementioned investment policies.

**BE IT FURTHER RESOLVED,** that the aforementioned investment policies supersede all previously adopted investment related policies and all prior resolutions concerning the aforementioned investment policies of the Board of Trustees not specifically referenced herein shall be rescinded.
CAPITAL PROJECTS

APPROVAL TO PROCEED WITH DESIGN AND CONSTRUCTION

RESOLUTION 2019 -3747

WHEREAS, construction and renovation projects with a total project budget of $500,000 or more require Board approval; and

WHEREAS, projects presented and recommended for Board approval have been subject to a multi-step planning process culminating in executive leadership review and approval by the Capital Funding and Priorities Committee (CF&PC); and

WHEREAS, the following projects are presented for Board approval.

Modification of Design & Construction Requests:

<table>
<thead>
<tr>
<th>Project</th>
<th>Previous</th>
<th>Current</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>HCOM Phase I Academic Replacement Space</td>
<td>$8,997,939</td>
<td>$56,002,061</td>
<td>$65,000,000</td>
</tr>
<tr>
<td>Chilled Water Plant 3-Plant and Utility Distribution</td>
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<td>$725,000</td>
<td>$31,575,000</td>
</tr>
<tr>
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<td>$213,000</td>
<td>$1,713,000</td>
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<tr>
<td>Ridges 13, 14 and 18 Renovation</td>
<td>$13,124,072</td>
<td>$2,206,162</td>
<td>$15,330,234</td>
</tr>
</tbody>
</table>

Design & Construction Requests:

<table>
<thead>
<tr>
<th>Project</th>
<th>Current</th>
</tr>
</thead>
<tbody>
<tr>
<td>HRTC Repurpose for HCOM</td>
<td>$1,164,000</td>
</tr>
<tr>
<td>Sargent Hall HVAC Upgrades</td>
<td>$1,100,000</td>
</tr>
<tr>
<td>Ridges Building 33 Roof Replacement</td>
<td>$925,000</td>
</tr>
<tr>
<td>Central Classroom Masonry Repairs</td>
<td>$922,000</td>
</tr>
<tr>
<td>Ridges Building 37 Improvements-Roof Repair</td>
<td>$850,000</td>
</tr>
<tr>
<td>OUE Campus Chiller Replacement</td>
<td>$650,000</td>
</tr>
</tbody>
</table>

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.
WHEREAS, the University’s data network infrastructure is nearing the end of and in some cases past its useful life and in need of replacing, and

WHEREAS, the University recognizes that the network services and communication technology is continually evolving and changing, and

WHEREAS, all University operations – academic, research, service, student life, and administrative support – are critically reliant on these services, and

WHEREAS, the University desires to efficiently and affordably provide quality network services through a continuous upgrade program, and

WHEREAS, the University has developed a funding plan utilizing a combination of savings generated through assessing operations and driving down costs through strategic restructuring of staffing, functions, and service lines; creatively maintaining equipment and sourcing parts; moving to open-source, low/no cost software when advantageous; yielding savings through procurement contracts renegotiations; and, repurposing the debt service associated with the 2008 network upgrade.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees hereby supports the IT Network Strategy for network replacement and upgrade and approves the upfront one-time costs of up to $7M (inclusive of potential tariff impacts).
Secretary Moore announced that the next meeting of the Ohio University Board of Trustees would be on March 21st and 22nd, 2019 on the Athens OH campus.

The January 2019 Meeting of the Ohio University Board of Trustees adjourned at 11:39 am.
Subcommittee Minutes
Chair Scholl called the meeting to order at 8:05am.

Present: Chair David Scholl, Vice Chair Janelle Coleman, Trustees Steve Casciani, Cary Cooper, Victor Goodman, Dell Robinson, Eileen Sheil, and Peggy Viehweger, National Trustee David Pidwell, Student Trustees Austin McClain and Faith Voinovich, Secretary David Moore, President M. Duane Nellis.

The Executive Committee went into Executive Session to discuss threatened or pending litigation, the purchase or sale of property, and the discipline of an public employee.

Vice Chair Coleman made the motion; Chair Scholl seconded; Chair Scholl called for a roll call vote. The motion passed unanimously at 8:18am.

At 10:22am Chair Scholl asked for a motion to go out of executive session.

Trustee Robinson made the motion; Vice Chair Coleman seconded; Chair Scholl called for a roll call vote. The motion passed unanimously.

Chair Scholl adjourned the meeting at 10:23am.
Committee Chair Cooper called the committee meeting to order at 10:36 a.m.

Academic Quality Dashboard: College of Health Sciences and Professions

EVPP Djalali introduced Randy Leite, Dean of the College of Health Sciences and Professions, who presented the dashboard for the College of Health Sciences and Professions (refer to Tab 1 of agenda).

Trustee Viehweger commended Dean Leite for the work CHSP is doing at the former prison facility near Nelsonville. She inquired about the drop in graduation rates indicated on the dashboard. Dean Leite noted, that retention rate in majors are high. It’s the students not in major that are more likely to leave. He said that if CHSP can get a student in major by the sophomore level, they graduate. He added that another challenge is increasing competition, for example from community colleges and increased demand for clinical opportunities are limited. Trustee Viehweger asked whether the dashboard numbers include regional-campus students; Dean Leite said they include Athens students only.

Board Chair Scholl commended CHSP for the low discount rate required to attract students. He asked whether CHSP anticipates having to discount more to get students in the future. Dean Leite responded that they will need to become more innovative in partnerships, such as with hospitals to provide more incentive to refer students to the program. Board Chair Scholl asked how the percentage of regional-campus students in CHSP has changed over ten years. Dean Leite said it is still high, but that the number of CHSP programs offered at the regional campuses has also grown. He said the College sees the greatest future potential in educating people across the length of their careers, and it will be important to be locally responsive through the regional campuses and not just suited to Athens.
President Nellis asked what barriers exist to expanding internationally—for example, meeting the growing interest in nursing in Malaysia. Dean Leite replied that some federal legal issues can make it difficult. Another barrier to delivering education online to such audiences involves language. He added that we need to increase international programs over the next 10 years. He said the College should find partners in, for example, Malaysia, Hungary, and China. Board Chair Scholl said this was a great idea and that CHSP can build on the great brand it has already developed domestically with a presence in 25 states.

Committee Chair Cooper asked what progress CHSP is making in educating diverse students, and whether they are bringing in students from Interlink Alliance schools. Dean Leite said their success has been inconsistent, and that securing buy-in of partners to their recruiting efforts has been slow. He suggested that faculty exchanges may be a way to build connections; they have had some success with international institutions using that strategy and are hopeful a similar approach might be effective with Interlink Alliance institutions.

Board Secretary Moore informed the Trustees that after the committee meeting Dean Leite will be taking them on a tour of CHSP facilities.

**Standing Reports and Updates**

**Intercollegiate Athletics Update and Dashboard**

EVPP Djalali introduced Jim Schaus, Director of Athletics, and Randee Duffy, Senior Associate Athletic Director for Eligibility & Student-Athlete Success, who presented an update and dashboard for Intercollegiate Athletics (*refer to Tab 2 of agenda*).

Committee Chair Cooper asked about the anticipated impact of NCAA Academic-Based Unit distributions. Director Schaus answered that it will provide a percentage of revenue that will likely grow over time, but it is intended only to reward the top 25% of schools in academic performance. It will bring in some money, but the significance will mostly be the recognition. Board Chair Scholl noted the Federal Graduation Rate and said he thinks ICA has a good chance to meet Category 1 as well on four-year graduation rates. Director Schaus said most institutions will qualify on Category 2 or 3. Associate AD Duffy added that when the Academic Progress Rate goes up, we can expect to see the graduation and retention rates go up soon as well. Board Chair Scholl said the dashboard metrics seem to show a good academic culture in ICA. Associate AD Duffy said that this culture is a selling point in recruiting to students and parents, who appreciate the support and safety net as well as the ICA’s expectations. They also find the Sook Center impressive.

Trustee Goodman noted the recent hiring of a psychiatrist to support student athletes and asked whether it will it be discussed in the presentation to the full Board. Director Schaus replied that mental health is a great challenge in society as well as the university and student athletes, as individuals deal with stress. He said that they worked with the Vice President for
Student Affairs as well as the Heritage College of Osteopathic Medicine to get a part-time psychiatrist in, and her hours filled up with student appointments immediately. He said this service will help with recruiting, especially appealing to parents.

Trustee Robinson commended ICA for its student athletes’ academic performance. He noted that the loss of one student can significantly affect numbers such as the Academic Progress Rate. He added that ICA’s accomplishment in this metric is useful in recruiting.

Board Chair Scholl asked if ICA anticipates any costs in the next five years associated with NCAA mandates that the university will have to figure out how to absorb. Director Schaus answered that as of 2022 they will no longer be able to use graduate students as medical trainers; they will need to hire full-time medical trainers. In terms of academic staffing investments, ICA is already making them. He added that the welfare of the student athletes must be foremost.

Enrollment Update

Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, provided an update on enrollments (refer to Tab 3 of agenda).

Board Chair Scholl asked whether alumni involvement, such as through using alumni as ambassadors, could deepen OHIO’s engagement ecosystem. SVP Cornell said they have had several conversations about that with alumni groups and Advancement, to align strategies and resources. Board Chair Scholl also noted that the career leadership development fee could be a selling point if used well, and he is looking forward to seeing how it affects enrollment. SVP Cornell responded that they have developed an entire communication plan around it for students and will be evaluating its impact. Board Chair Scholl also asked whether there are data on how many Kids on Campus participants later enroll here for college. CHSP Dean Leite responded that evidence is anecdotal, but several have. EVPP Djalali added that personal touches in recruiting such as calling people and meeting one-on-one over coffee can make tremendous impact. SVP Cornell also said that in the markets we are already reaching online, some students have already seen OHIO ads by the time alumni reach out, which creates great brand synergy.

Consent Resolution: Textbook Selection Policy

EVPP Djalali introduced a consent resolution to adopt a Textbook Selection Policy. This Ohio Revised Code 3345.025 now requires that “The board of trustees of each state institution of higher education as defined in section 3345.011 of the Revised Code shall adopt a textbook selection policy for faculty to follow in selecting and assigning textbooks and other instructional materials for use in courses offered by the institution. The policy shall include faculty responsibilities and actions faculty may take in selecting and assigning textbooks and other instruction materials (refer to Tab 4 of agenda).
Committee Member Goodman moved, and Robinson seconded, to include the resolution on the consent agenda. The motion passed unanimously.

Remediation Report

EVPP Djalali introduced Ohio Revised Code Section 3345.062, which requires the president of each state university to issue a report by December 31, 2017, and each year thereafter, regarding the remediation of students. Accordingly, the report for 2018 was submitted to the Ohio Department of Higher Education and is presented for Board review as part of the January agenda. (refer to Tab 5 of agenda).

Trustee Viehweger expressed dismay that we have to put so much effort into remediation. Trustee Goodman added that a past effort to move remediation to the two-year campuses was criticized as elitist. But doing remediation at four-year institutions is a waste of money. Board Chair Scholl noted a Chronicle of Higher Education article that said in order to fix higher education you need to address the problem in the high schools. EVPP Djalali said it is important to find ways to partner with K-12 to address this issue. Board Chair Scholl said it seems we have shifted our talent to our support systems and asked whether these costs are reflected in the budget as academic or administrative. He also noted the tension between lower state support and higher costs to remediate. Trustee Viehweger also asked what it is costing OHIO to produce these reports on remediation, as well as other state reporting. Board Chair Scholl suggested there may be an opportunity for a statewide conversation around these questions, now that we have eight years of this data to inform the discussion. President Nellis suggested that the IUC provosts may be a good forum. Trustee Coleman suggested including community colleges in the conversation, as this is also an issue for them and there may be partnership opportunities with them. Committee Chair Cooper recommended continuing this conversation at a later date.

Academic Quality—Initiatives

AQH Supporting First-Generation Students

EVPP Djalali introduced Elizabeth Sayrs, Senior Vice Provost for Undergraduate Education and Student Success, to present OHIO’s two programs supporting first-generation students: the College Achievement Program (CAP) and the OHIO First Scholars program (refer to Tab 6 of agenda).

Angela Lash, Associate Director of the Allen Student Advising Center, introduced a mentor/mentee pair with the OHIO First Scholars Program to talk about their experience: Anna-Kaye Rowe, mentor, and Willow Madison, a first-year student. Associate Director Lash then introduced another mentor/mentee pair with CAP: Joy Cobb, mentor, and Anthony Brown, a former mentee who is now a peer mentor to another CAP student.
Trustee Robinson commended both programs and noted that awareness of these programs among, for example, guidance counselors, is a powerful selling point for the University. Trustee Coleman asked how students find out about these programs and how mentor/mentee matches are made. Ms. Cobb said the programs work with Admissions and Financial Aid to determine eligibility; they then send postcards and do follow-up recruitment. She added that recruitment also takes place during orientation and throughout the year. Associate Director Lash said they use an online platform to match mentor pairs, not necessarily on major but on interests and, to some extent, personality traits.

Trustee Pidwell commended the programs and thanked the mentors for the investment of their time and effort.

New Programs, Departments, Centers, Name Changes

Consent Resolution: New Program—Master of Arts in War and Peace Studies

EVPP Djalali introduced a consent resolution to approve the establishment of a Master of Arts in War and Peace Studies degree in the Center for International Studies (refer to Tab 7 of agenda).

Trustee Goodman moved, and Board Chair Scholl seconded the motion, to add the resolution to the consent agenda. The motion passed unanimously.

Consent Resolution: New Department—CHSP Department of Social Work

EVPP Djalali introduced a consent resolution to approve the creation of a new Department of Social Work in the College of Health Sciences and Professions (refer to Tab 8 of agenda).

Trustee Coleman moved, and Trustee Robinson seconded the motion, to add the resolution to the consent agenda. The motion passed unanimously.

Consent Resolution: Program Name Change—COFA Theater BFA in Acting

EVPP Djalali introduced a consent resolution to approve changing the name of the Bachelor of Fine Arts in Acting to the Bachelor of Fine Arts in Theater Performance (refer to Tab 9 of agenda).

Board Chair Scholl moved, and Trustee Coleman seconded the motion, to add the resolution to the consent agenda. The motion passed unanimously.
Consent Resolution: New Center—COFA Ohio Valley Center of Collaborative Arts

EVPP Djalali introduced a consent resolution to approve the establishment of the Ohio Valley Center for Collaborative Arts (CoArts; refer to Tab 10 of agenda).

Committee Chair Cooper asked whether the regional campuses will be asked to play a role in coordination of the center. EVPP Djalali replied that he expects they will.

Trustee Coleman moved, and Trustee Goodman seconded the motion, to add the resolution to the consent agenda. The motion passed unanimously.

There being no further business, Committee Chair Cooper adjourned the meeting at 12:39 p.m.
Ohio University Board of Trustees

Resources, Facilities, and Affordability Committee Meeting

January 17, 2019

Committee Chair Peggy Viehweger called the meeting to order. Committee members present included Trustee Steve Casciani, Trustee Casey Christopher, National Trustee David Pidwell, Student Trustee Faith Voinovich, and Faculty Representative Susan Williams. Other board members present included Chair Dave Scholl, Vice Chair Janelle Coleman, Trustee Cary Cooper, Trustee N. Victor Goodman, Trustee Dell Robinson, Trustee Eileen Sheil, Student Trustee Austin McClain, Board Secretary Moore, and President Nellis.

- Financial Update – ’19 Forecast; ’20 Budget

Trustee Viehweger opened by indicating she and Vice President for Finance and Administration Deb Shaffer have discussed providing a condensed, high-level statement of activities for the trustees. Beginning with the March meeting, the trustees will receive a summary statement of operating revenues, expenditures and changes in reserves reflecting past year’s actuals and current year forecast trends, as well as information about reserve ins and outs.

VP Shaffer provided an update on the current FY19 forecasted results of operations projected at $7.0M, $0.4M more than budget. Both total operating revenue and expense forecasts for FY19 are within $1M of budget. Undergraduate and graduate combined net tuition revenue is unfavorable to budget in total by $5.5M, offset by forecasted revenues attributed to unbudgeted royalty income, unbudgeted funds related to an ICA contract signing, and higher than budgeted health benefits rebates. Due to swings in budgeted reserve activity, overall net results of operating activities are forecast $6.4M less than budget. HCOM’s decision to move excess revenues to the new building project and reduce their level of debt is the primary contributor to the higher forecasted use of reserves. VP Shaffer noted that this can be a positive for the university if it results in less debt issuance. She also assured the trustees that
changes in reserve balances are modeled to assure that access to cash for capital projects is not negatively impacted.

Non-operating investment income is subject to extreme market volatility. November and December markets were down significantly from the favorable FY19 forecast shared at the trustees’ October meeting. The January 2019 financial update forecast included in the agenda materials reflected a $45M+ decrease in the GAAP adjusted investment income and net results versus the October meeting forecast. Director of Investments Dave Gaume, provided information on fiscal year-to-date performance through December and noted that January performance month-to-date reflects a 2% improvement.

As part of FY20 budgeting, the Provost Office is working directly with the colleges and academic support units to set their budget targets and the Budget Office is working with the Vice Presidents on administrative budgets. The President has directed that planning units provide operating budgets through FY25. This will ensure we are considering long-term financial sustainability as we implement new revenue strategies and cost containment measures. VP Shaffer reviewed University budget initiatives in comparison to the recommendations found in the Chronicle of Higher Education publication *Sustaining the College Business Model*, highlighting that the university is already focusing efforts in the areas recommended in the report.

Executive Vice President and Provost Chaden Djalali shared that the Strategic Enrollment Executive Committee (SEEC) has been meeting and developing plans to strategically address decreasing freshmen and overall enrollments. SEEC is looking at the market for the declining 18-24 age group and strategies to maintain and possibly grow the university’s share of that population. SEEC is also looking for growth through non-traditional populations by increasing online enrollments; growing graduate professional, online and hybrid programs; and expanding education to adult learners and other student populations. The Provost’s Office, working with Enrollment and SEEC, developed enrollment forecasts based on conservative, attainable and aspirational goals. Current budget assumptions are based at 80% of the expected year-over-year change in enrollments as predicted in the attainable assumption. The assumptions through FY23 show the impacts of the compounded enrollment growth, but the FY23 total projected UG enrollment of 17,752 is still lower than the high of 18,209 attained in FY17. The UG growth includes new in-state as well as non-resident and international enrollments.
Trustee discussion centered on national enrollment challenges due to the declining numbers of high school graduates. Consequently, Trustees expressed desire not to be aspirational in assumptions. Some of the growth is expected from increased focus on investment in marketing to non-resident and international prospects. Trustees questioned impact of financial aid pressures. EVPP Djalali assured the trustees that the Provost’s Office is working with the colleges on new program assessments and with Enrollment Management on the analyses needed for enrollment and scholarship initiatives to measure projected outcomes and net contributions.

VP Shaffer discussed the trend in revenues and the compounding impacts of declining enrollments, 0% UG tuition increases, and increased aid on net UG tuition revenue. State Share of Instruction (SSI) has been relatively flat, noting the distribution of the funding has changed with more attributed to the medical school due to their tripling of enrollments. Overall there has been declining state undergraduate support per headcount. In FY09, tuition and SSI were contributing nearly the same in total revenue as compared to the FY19 projection of tuition revenue at nearly twice the amount of SSI, reflecting the university’s increased reliance on tuition.

FY18-20 administrative savings plans to reduce budgets by 7%, $8.2M in total, will be achieved with the final reductions realized as part of the FY20 budgeting. The areas of Diversity and Inclusion and Information Technology were excluded from the reduction program due the planned investments to be made in those units. Academic unit targets were set differentially across those units, to be achieved through expense reductions or opportunities for new revenues. During January, the academic units are working with the Provost’s Office to review and assess progress towards achieving their targeted expense reductions and revenue growth. Results will be part of the budget update at the March meeting.

The FY20 planning assumptions are continuing to evolve and at this time the current modeled assumptions result in a $16.9M imbalance for FY20. The model excludes any growth in SSI, but does include the assumption of a 2% tuition cap. The current request for a 2% increase in tuition has been vetted in multiple conversations at BPC and among leadership with assurances that the increase will be revisited if state tuition caps in the State’s biennial budget are different. The student trustees both expressed support for the requested 2% tuition increase while also stressing the need for the State to increase the SSI. An increase in the non-resident surcharge of 3.5% is also being requested.
VP Shaffer shared examples of university modeling impacts of current operating budget forecasts layered on the anticipated capital spend in the six year CIP. The Treasury team works closely with the development of the capital plan and annual budget process to ensure adequate working capital balances are available.

- **Resolution, FY19 Tuition, Fee and Rate Increases**

A revised resolution, with exhibits, was provided to the trustees. VP Shaffer summarized revisions, including a change in reference to students who fall outside the guarantee from ‘continuing’ to ‘non-guarantee’ and the inclusion of a 3.5% increase in the non-resident surcharge. This resolution’s increase requests are summarized in the Exhibit A table below:

<table>
<thead>
<tr>
<th>Fee</th>
<th>Non-Guarantee Students</th>
<th>Ohio Guarantee Rates Cohort 2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athens Undergraduate Instructional and General Fee</td>
<td>2.0%</td>
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</tr>
<tr>
<td>Athens Non-resident Surcharge</td>
<td>3.5%</td>
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</tr>
<tr>
<td>Athens Campus Residential Housing Rates</td>
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<tr>
<td>Athens Campus Culinary Services Rates</td>
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</tr>
<tr>
<td>RHE Undergraduate Instructional and General Fee</td>
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**Graduate**

<table>
<thead>
<tr>
<th>Increase Request</th>
<th>Exhibit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athens Undergraduate Instructional and General Fee</td>
<td>See Exhibit</td>
</tr>
</tbody>
</table>

Effective Fall 2019

Trustee Robinson made a motion to recommend approval of the FY19 Tuition, Fee and Rate Increases resolution, including Exhibits A through G, to the full board; Trustee Cooper provided a second; the motion was unanimously approved.

- **Resolution, Elective Course Charges**

This resolution permits the adoption of an elective course charge policy for non-mandatory, opt-out charges to student accounts for course specific content, materials, or services in compliance with restrictions imposed by the biennial state operating budget. Senior Vice Provost for Instructional Innovation, Brad Cohen, explained that the ‘inclusive access’ program was successfully piloted last Spring and Fall, received great response from students,
and resulted in significant savings directly to students for course materials provided at deeply discounted rates.

Trustee Scholl made a motion to recommend approval of the Elective Course Charges resolution to the full board; Trustee Coleman provided a second; the motion was unanimously approved.

- Resolution, Student Legal Service Fee Rate Increase

This resolution increases the current per semester legal fee from $12 to $15. The fee has not been increased in over fifteen years. The fee is non-mandatory and students may elect to opt-out of the assessment.

Trustee Scholl made a motion to recommend approval of the Student Legal Service Fee Rate Increase resolution to the full board; Trustee Robinson provided a second; the motion was unanimously approved.

- Consent Resolution, Undergraduate Scholarship Matching Program

VP Shaffer reviewed the resolution to extend the Undergraduate Scholarship Matching Program to the regional campuses. The program was originally established in 2013 and revised effective July 2018 for the Athens campus. Trustee Scholl noted this program extension is in line with the One OHIO University initiative.

Trustee Coleman made a motion to recommend the Scholarship Matching Program resolution be retained on the Consent Agenda; Trustee Scholl provided a second; the motion was unanimously approved.

- Consent Resolutions, Investment Policies
VP Shaffer reviewed verbiage changes to both the General Endowment Fund Investment Policy and the Century Bond and Deferred Maintenance Program Investment Policy to incorporate the revisions requested by Trustee Viehweger at the August 2018 meeting. The new policy language will require any revisions to the policies be provided to the university Board of Trustees on an annual basis, which is already happening in practice.

Trustee Coleman made a motion to recommend the Investment Policies resolution be retained on the Consent Agenda; Trustee Scholl provided a second; the motion was unanimously approved.

- Consent Resolutions, Capital Projects

SAVP and Chief Facilities Officer, Steve Wood provided details for capital projects for board approval. Requests include expenditure authorization for the remainder of the approved budget for HCOM Phase I Academic Replacement Space, a $725K budget increase for architectural revisions to the Chilled Water Plant 3 facility, funds to come from central reserves, and a $213K budget revision to the Konneker Alumni Center Renovation project to accommodate scope changes and a new sanitary line. The Konneker budget revision will be presented to the Foundation board at their February meeting.

The Capital Projects resolution and presentation materials for the Ridges Buildings 13, 14 and 18 Renovation project were updated, with copies provided to the trustees, to include information supporting a project budget revision request of $2.2M per the bids reviewed January 15. The budget revision is the result of combining other prioritized capital projects within the scope of this project for efficiency as well as revised scope to deal with deferred maintenance, utilities, and code compliance issues uncovered during the design discovery phase. VP Shaffer noted that the Ridges 13, 14 and 18 project is part of an Administrative Relocation strategy comprised of several phased projects tied to relocations required to repurpose space for the HCOM and Russ College Union Street Green projects. VP Shaffer shared with the trustees that the overall administrative relocation strategy within original scope would be accomplished within the targeted budget goal.

Six projects were requested for design and construction approval – HRTC Repurpose for HCOM, Sargent Hall HVAC Upgrades, Ridges Building 33 Roof Replacement, Central
Classroom Masonry Repairs, Ridges Building 37 Improvements-Roo Repair, and OUE Campus Chiller Replacement.

Trustee Casciani, a member of the university’s Architectural Design Advisory Committee (ADAC) which has reviewed the Chilled Water Plant 3 project location and design, voiced concern whether the additional $725K budget request to fund aesthetic, architectural enhancements for the Chilled Water Plant 3 was worth the expenditure. Following discussion among the trustees consensus was reached to retain the Chilled Water Plant 3 budget amendment as part of the resolution.

Trustee Scholl made a motion to recommend the Capital Projects resolution be retained on the Consent Agenda; Trustee Robinson provided a second; the motion was unanimously approved.

SAVP Wood concluded the Capital Projects update by sharing the successes of recent high-profile projects including 1) the December 21-22 complete shutdown of power to campus accomplished through significant effort by and coordination of the FMS staff, 2) the exterior upgrades to the COFA Jennings House, and 3) the Ellis Hall complete renovation project.

- Consent Resolution, IT Network Strategy

VP Shaffer summarized the information that CIO Craig Bantz shared at the October 2018 trustee meeting regarding the current state of the university’s data network and the unique, cost effective plan to provide $5.6M in one-time costs ($7.0M inclusive of potential tariff impacts) and $1.25M in annual base funds for continuous upgrades. The funds to cover the costs of the plan come from the existing operating budget with no new requests for funds, provided tariffs do not significantly impact the budget.

Trustee Scholl made a motion to recommend the IT Network Strategy resolution be retained on the Consent Agenda; Trustee Sheil provided a second; the motion was unanimously approved.

- Treasury Update
VP Shaffer shared that the two Capital Cities consultants scheduled to attend this meeting had travel difficulties. Capital Cities was retained in November 2014 to work with university’s Treasury team to oversee and manage the university’s short-term investment portfolio. Their presentation will be rescheduled for a future meeting. VP Shaffer reminded the trustees that the long-term investment portfolio has been managed by the outsourced Chief Investment Officer, Hirtle Callaghan, since 2008.

- Information Items:

  - Facility Project & Planning Updates – the information reports for Facility and Planning Projects are shared as part of each Board agenda. This meeting’s report includes the addition of the Active Capital Project Schedules report.

The meeting was adjourned.
Ohio University Board of Trustees

Audit and Risk Management Committee
Margaret M. Walter Hall, Room 104
January 17, 2019 – 4:00 PM

Present: Acting Audit and Risk Management Committee Steve Casciani, Board Chair Dave Scholl, Board Vice Chair Janelle Coleman, Trustees Eileen Sheil, Peggy Viehweger, Cary Cooper, Dell Robinson and Victor Goodman, National Trustee David Pidwell, Alumni Representative Casey Christopher, Student Trustees Faith Voinovich and Austin McClain, President Duane Nellis, and Secretary David Moore.

Acting Audit and Risk Management Committee Chair Steve Casciani called the meeting to order at 4:45 p.m.

Chief Audit Executive Report

Jeff Davis, Chief Audit Executive discussed the FY19 audit plan. Audits are currently in progress for the Financial Aid. Audits of Diversity and Inclusion were recently completed with final reports pending. Mr. Davis outlined Internal Audit’s work with Plante Moran on the NCAA Agreed Upon Procedures (AUP). The AUP is part of the external audit and involves reviewing ICA’s revenues and expenses. The status of current construction auditing was discussed. Final closeout audits were completed for McCracken Hall and Jefferson Hall. Two projects, HCOM and Clippenger Hall, are in the early stages of audit. Trustee Dave Scholl asked if the Ohio University Foundation was part of the University’s audit. Mr. Davis responded that the Ohio University Foundation was part of the audit completed by Plante Moran. Trustee Cooper asked if affiliated entities were included in the University’s insurance. Julie Allison, Assistant Vice President for Finance, responded they are component units on the University’s financial statements and are included in the University’s insurance.

At 4:52 p.m. Trustee Steve Casciani motioned to move to executive session. Trustee Dave Scholl seconded. The executive session was for the sole purpose of details relative to the security arrangements for the university, pursuant to the provisions of Ohio Revised Code Section 121.22(G)(6). Trustees Steve Casciani, Dave Scholl, Janelle Coleman, and Peggy Viehweger all voted yes. Vote was unanimous.

The executive session ended at 5:55 pm. Trustees Steve Casciani, Dave Scholl, Janelle Coleman, and Peggy Viehweger all voted yes. Vote was unanimous.

There was no unfinished business. Acting Audit and Risk Management Committee Chair Steve Casciani adjourned the meeting at 5:56 p.m.
Ohio University Board of Trustees

Compensation and Governance Committee

Minutes

Friday, January 18, 2019

Present were Chair Goodman and Committee members Cooper, Robinson, Sheil, Christopher and Student Trustee McClain. Trustees Viehweger, Scholl, Coleman, Pidwell, Casciani, Student Trustee Voinovich, President Nellis, Secretary to the Board David Moore and General Counsel John Biancamano were also in attendance.

The meeting was called to order at 8:30 AM.

1. Annual Affiliated Entities Report

   Vice President Shaffer presented the annual affiliated entity report, included in the Board materials. She informed the Committee that University Medical Associates is in the process of dissolution. She also advised that Muskingum Recreation Center is being restructured and when that process is complete MRC will appear on the affiliate report.

2. Compensation Update

   Colleen Bendl presented the 2018 Biennial Compensation Equity Review, included in the Board materials

3. Student Senate Constitution

   Vice President for Student Affairs Jason Pina and Maddie Sloat, President of the Student Senate, discussed a proposed amendment to the Student Senate Constitution eliminating the need for Board of Trustees approval of amendments to the Constitution.

   Chair Goodman presented a resolution stating that the Board has no objection to the amendment to the Student Senate Constitution. The Committee voted to approve the resolution for presentation to the full Board.
Trustee Cooper noted receipt of a letter from the Graduate Student Senate and asked for information about possible disagreements between the Student Senate and the Graduate Student Senate. Vice President Pina stated that he is urging both bodies to work together to resolve any disagreements about their respective responsibilities.

4. Discussion with Faculty Athletic Representatives

Chair Goodman reviewed the AGB Guidelines for the governance of university athletic programs. The Guidelines require Boards to exercise an appropriate level of supervision of athletics programs to protect the well-being of student athletes and to ensure that:

- admissions and academic policies are applied consistently for all students;
- academic standards are maintained; and
- measures to manage risks inherent in sports activities, including concussions, are informed by medical research.

The Committee discussed these and related issues with Faculty Academic Representatives Dr. Heather Lawrence-Benedict and Dr. Thomas Vander Ven. Athletic Director Jim Schaus and Deputy Athletic Director Amy Dean also participated in the discussion.

Chair Goodman stated his belief that we are abiding by the AGB Guidelines and he recognized the contributions of Drs. Lawrence-Benedict and Vander Ven, Mr. Schaus and Ms Dean toward achieving this goal. He stated that he will invite the Faculty Academic Representatives and Intercollegiate Athletics leadership to give an update at a future meeting.

The Committee adjourned at 9:30 AM.