Board of Trustees

Ohio University

Board Meeting Minutes

March 21, 22, 2019
# TABLE OF CONTENTS

- Roll Call .................................................................................................................. 4
- Approval of Agenda ................................................................................................... 4
- Approval of Minutes .................................................................................................. 4
- Reports ....................................................................................................................... 4
  - Report from Chair .................................................................................................... 4
  - President’s Report ..................................................................................................... 5
- Committee Reports and Information Items ................................................................. 6
  - Academics and Student Success Committee ............................................................ 7
    - RESOLUTION 2019 - 3749 ...................................................................................... 8
  - Joint Committee ....................................................................................................... 9
    - RESOLUTION 2019 - 3750 ..................................................................................... 10
  - Resources, Facilities and Affordability Committee .................................................... 15
    - RESOLUTION 2019 - 3751 ..................................................................................... 16
    - RESOLUTION 2019-3752 ....................................................................................... 17
  - Audit and Risk Management Committee .................................................................. 18
  - Governance and Compensation Committee ............................................................ 18
    - RESOLUTION 2019 –3753 ...................................................................................... 19
    - RESOLUTION No. 2019 – 3754 .............................................................................. 20
    - RESOLUTION No. 2019 – 3755 .............................................................................. 21
  - Executive Committee ................................................................................................ 22
    - RESOLUTION 2019 - 3757 ..................................................................................... 23
    - RESOLUTION 2019-3756 ....................................................................................... 25
  - Consent Agenda ....................................................................................................... 27
    - RESOLUTION 2019 – 3758 ..................................................................................... 28
    - RESOLUTION 2019 - 3759 ..................................................................................... 29
    - RESOLUTION 2019 - 3760 ..................................................................................... 30
    - RESOLUTION 2019 - 3761 ..................................................................................... 31
  - Subcommittee Minutes ............................................................................................ 33
    - Executive Committee Meeting ................................................................................ 34
    - University Academics and Student Success Committee .......................................... 35
    - Joint Committee Meeting ....................................................................................... 40
    - Resources, Facilities and Affordability Committee Meeting ..................................... 45
Audit and Risk Management Committee Meeting ......................................................... 49
Governance and Compensation Committee ............................................................. 50
Chair Dave Scholl called the March, 2019 Meeting of the Ohio University Board of Trustees to order at 10:21am.

**Roll Call**  
Board Secretary David Moore called roll.

Present: Chair Dave Scholl, Vice Chair Janelle Coleman; Trustees Steve Casciani, Cary Cooper, Dell Robinson, Eileen Shell, Peggy Viehweger; Student Trustees Austin McClain and Faith Voinovich, National Trustee Dave Pidwell; President Duane Nellis, and Board Secretary David Moore.

**Approval of Agenda**  
Chair Scholl asked to approve the agenda for the 2019 March Meeting of the Board of Trustees. Vice Chair Coleman moved to approve the agenda; Trustee Robinson seconded; Chair Scholl called for a vote; with all in favor, the agenda was approved.

**Approval of Minutes**  
Chair Scholl asked to approve the minutes of the 2019 January meetings of the Board of Trustees; Trustee Viehweger moved to approve the minutes; Trustee Robinson seconded; Chair Scholl called for a vote; With all in favor, the minutes were approved.

**Reports**  

Report from Chair  
Chair Scholl reviewed the week’s events. Chair Scholl reported that the committee had the opportunity to have lunch with a set of “Distinguished Professor Awardees” including:

- Surender Jain, Mathematics
- Judith Yaross Lee, English Language and Literature
- Chris France, Psychology
- Peter Jung, Physics
- Charles Smith, Theater
- Susan Burgess, Political Science
- Tad Malinski, Biochemistry
- Steven Grimes, Physics
Chair Scholl stated that the Trustees used this opportunity to get feedback on the president’s priorities from this esteemed group.

Chair Sholl stated that the Trustees visited RXQ in Albany yesterday afternoon. RXQ has a successful partnership with the OHIO Innovation Center. Chair Scholl thanked Ed Zatta, CEO, for his hospitality. Chair Scholl stated that the Trustees returned to campus and had dinner with many members affiliated with the OHIO entrepreneurial ecosystem who included:

- Luke Pittaway, O’Bleness Professor of Entrepreneurship
- Jay Edwards, State Representative
- Jen Simon, Executive Director for Regional Innovation
- Mark Weinberg, Dean of the Voinovich School
- Ed Zatta, CEO of RXQ
- Bill Baumel, Managing Director Ohio Innovation Fund
- David Koonce, Interim Dean, Graduate School
- Hugh Sherman, Dean, College of Business
- Joe McLaughlin, Faculty Senate Chair
- Matthew Benson, Student, College of Business
- Stacy Strauss, Director of the Innovation Center
- Stephen Bergmeier, Professor and Chair, Chemistry and Biochemistry
- Lynn Gellermann, Executive Director for TechGROWTH Ohio

Chair Scholl thanked Dean, Hugh Sherman for leading a panel discussion on entrepreneurial successes and possibilities. Chair Scholl also recognized Trustee Pidwell for extensive work and support in the entrepreneurial area.

Lastly, Chair Scholl reported that the Board’s subcommittees met the previous day and this morning in preparation for this meeting.

President’s Report
Chair Scholl asked President Nellis to present his Presidential Report.

President Nellis detailed the progress made in the early part of the 2019 Spring Semester related to the University’s strategic pathways and priorities.

President Nellis also noted the following events

- OHIO among nation’s leader in production of Fulbright Award winners
- President Nellis signs CEO Action for Diversity & Inclusion Pledge, committing to cultivating an environment where diverse experiences and perspectives are welcomed
- Inaugural “Challenging Dialogues” Lecture kicks off and tackles the power of civil engagement
- 2019 Russ Prize presented to the creators of the non-surgical procedure known as angioplasty with a stent
- Frontiers in Science lecture hosted by co-hosts of the popular podcast *Gastropod*
• OHIO team identifies and names new species of dinosaur with a heart-shaped tail bone
• Chronicle of Higher Education talks to OHIO Food Studies student about campus hunger
• Advancement travel locations and donor engagement events
• E.W. Scripps School of Journalism is the new home of the Kiplinger Program in Public Affairs Journalism
• Executive and academic leadership search progress updates
• Ohio University forms partnership with the University of Toledo and Deloitte Inc. to combat the opioid epidemic.
• President Nellis is appointed to the APLU’s Commission on Economic and Community Engagement
• Ohio University recognizes faculty, staff and student inventors

President Nellis also recognized some of the latest Bobcat Beacons of Excellence from students, faculty, staff and alumni including:

• Ohio University Beavercreek center to host new ARCNet consortium
• OHIO alumnus receives The Broadcasters Foundation of America’s 2019 Golden Mike Award
• Second annual Business of Games Summit brings renowned gaming experts to Ohio University
• OHIO Dance Team wins Dance Team World Championship in Orlando
• 2019 College Factual rankings are posted, and Ohio University makes the top-25 list in several categories
• For the 8th consecutive year, OHIO receives the Military Friendly® designation
• OHIO earns Tree Campus USA designation by the Arbor Day Foundation
• National Geographic features Ohio University on their list of best places to see cherry blossoms in the United States
• Feature film 22 Chaser has American distribution after great success in Canada, and is directed by Professor Rafal Sokolowski

Finally, President Nellis introduced the Presidential Spotlight presentation on eSports and its cross-disciplinary capabilities, and the many ways it can fit within higher education.

Chair Scholl thanked President Nellis for his report.

Chair Scholl asked Provost Djalali and VP Sayres to lead a discussion on University Engagement.

Chair Scholl thanked the President and stated it was time to move to committee reports.

Committee Reports and Information Items
Chair Scholl asked Committee Chair Cooper to give the Academics and Student Committee Report. Committee Chair Cooper reported that the Academics and Student Success Committee received the Patton College of Education’s Dashboard from Dean, Renee Middleton. Committee Chair Cooper also reported that the committee received an update on OHIO’s status with the Higher Learning Commission, an External Review of Student Affairs, and an update on the Career and Experiential Learning Fee.

Additionally, Committee Chair Cooper described a discussion about “Lean Systems” led by Todd D. Myers, Professor and Chair Dept. of Engineering Technology and Management, and Zaki Kuruppalil, Asst. Professor and Asst. Chair Dept. of Engineering Technology and Management.

Committee Chair Cooper reported that the committee was informed that the Dance, Theater, Film demerger.

Committee Chair Cooper stated that the committee approved the forwarding of a resolution honoring Dean Frank Myers to the Board located on Tab 5 of the Board Agenda. Committee Chair Cooper asked Executive Dean, Ken Johnson, to come forward to share Dean Myers’ substantial impact on the university.
POSTHUMOUS EMERITUS STATUS TITLE CHANGE
FRANK W. MYERS, D.O.

RESOLUTION 2019 - 3749

WHEREAS, Frank W. Myers, D.O., served as Dean of the Ohio University College of Osteopathic Medicine during 1977 - 1993, and

WHEREAS, Dr. Myers was Trustee Professor Emeritus of Family Medicine, and

WHEREAS, Dr. Myers passed away on November 19, 2018, and

WHEREAS, the Heritage College of Osteopathic Medicine will commemorate the many contributions of Dr. Myers at its Ohio Osteopathic Symposium in April 2019.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves a change in emeritus status title for Dr. Frank W. Myers to “Dean and Trustee Professor Emeritus of Family Medicine.”

Chair Scholl moved that that resolution be approved; Trustee Robinson provided a second; Chair Scholl called for a vote; the motion passed unanimously.
Committee Chair Cooper stated that the committee has affirmed that the following Resolutions (located in Tabs 8 and 11 of the March 2019 agenda) will stay on the Consent Agenda to be voted on later this morning.

- Name Change – EDU Recreation & Sports Pedagogy
- Program Suspension – RHE-Southern Health Technology
- Program Suspension – CAS Russian
- Program Extension – RHE-Eastern Nursing

Committee Chair Cooper stated that there were no further Consent Resolutions or other Resolutions from the committee and that detailed minutes of the committee’s discussions will be made available on the Board of Trustees’ website.

Joint Committee

Chair Scholl asked Vice Chair Coleman to give the Joint Committee Report. Committee. Vice Chair Coleman reported that the Committee (comprised of all members of the both the Academics and Resources Committees) received an update on Enrollment and the Fiscal Year Budget Update and the Financial Forecast. Additionally, we received a Capital Improvement Plan Update.

Vice Chair Coleman reported that the committee recommends for approval the Tuition, Fee, and Rate Increases Resolution.
WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in the recommendations for tuition, fee, and rate increases for purposes of investment in strategic priorities and to support quality academic programming; and

WHEREAS, these tuition, fee and rate increases must be authorized and consistent with legislation enacted by the General Assembly.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through D, effective Fall Semester 2019 unless otherwise noted.

Chair Robinson moved that that resolution be approved; Trustee Smullen provided a second; Chair Scholl called for a vote; the motion passed unanimously.
### Exhibit A

<table>
<thead>
<tr>
<th>Fee</th>
<th>Increase Request</th>
<th>Exhibit</th>
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<td>B</td>
</tr>
<tr>
<td>HCOM Non-Resident Surcharge</td>
<td>2.5%</td>
<td>B</td>
</tr>
<tr>
<td>HCOM Technology Fee</td>
<td>2.5%</td>
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</tr>
<tr>
<td>Off-Campus Graduate</td>
<td>See Exhibit</td>
<td>C</td>
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<tr>
<td>Student Fees</td>
<td>See Exhibit</td>
<td>D</td>
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Exhibit B

OHSU UNIVERSITY
ATHENS CAMPUS
COLLEGE OF OSTEOPATHIC MEDICINE
2019-20 GRADUATE STUDENT TUITION & FEE SCHEDULE
(Per Semester)

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
<th>Resident Total</th>
<th>Non-Resident Surcharge</th>
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<td>5,560</td>
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<td>7,743</td>
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## Exhibit C

**OHIO UNIVERSITY**

**GRADUATE OFF CAMPUS PROGRAMS**

**Changes to 2019-20 STUDENT TUITION & FEE SCHEDULE**

*(PER CREDIT HOUR)*

<table>
<thead>
<tr>
<th>College</th>
<th>Program - Current Fees</th>
<th>Instructional Fee</th>
<th>General Fee</th>
<th>Program Fee</th>
<th>Special Sets / Materials Fee</th>
<th>Ohio Resident Fee</th>
<th>Non-Resident Fee</th>
<th>Out-of-State Resident Total</th>
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<th>General Fee</th>
<th>Program Fee</th>
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### Exhibit D

**Request for New Course Fees**

**Fiscal Year: 2020**

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<th>Source ID</th>
<th>Course Title</th>
<th>Dept/School</th>
<th>Fee Name</th>
<th>Current Amount</th>
<th>FY20 Amount Recommended to RPC</th>
<th>FY20 Amount Recommended to BOC</th>
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*Note: All fees are recommended to the Board of Regents (BOR) for approval.*
Vice Chair Coleman reported that there were no further resolutions and no consent agenda items from the Resources, Facilities, and Affordability Committee.

Detailed minutes of the committee’s discussions will be made available on the Board of Trustees website.

Resources, Facilities and Affordability Committee

Chair Scholl asked Committee Chair Viehweger to give the Resources, Finances, and Affordability Committee Report. Committee Chair Viehweger reported that the committee received an update on the University’s Small House Strategy from Associate Vice President Shawna Bolin, as well as an update from University Advancement by Vice President of University Advancement and President and CEO of the Ohio University Foundation, Nico Karagosian. Additionally, Chair Viehweger reported that the committee received an Endowment Study and Investments Update from, David Gaume, Director of Investments, and finally, a sustainability update from Elaine Goetz, Director of Sustainability.

The committee removed two resolutions from the consent agenda because of modifications. The committee recommended that they be introduced as stand-alone resolutions.

Chair Viehweger asked Secretary Moore to read the Revised Capital Projects Resolution.
CAPITAL PROJECTS

APPROVAL TO PROCEED WITH DESIGN AND CONSTRUCTION

RESOLUTION 2019 - 3751

WHEREAS, construction and renovation projects with a total project budget of $500,000 or more require Board approval; and

WHEREAS, projects presented and recommended for Board approval have been subject to a multi-step planning process culminating in executive leadership review and approval by the Capital Funding and Priorities Committee (CF&PC); and

WHEREAS, the following projects are presented for Board approval:

Modification of Design & Construction Requests:

<table>
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<tr>
<th>Capital Project Budget &amp; Authorized Expenditures</th>
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<tbody>
<tr>
<td>Project</td>
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<td>Lindley Hall Roof Replacement</td>
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Design & Construction Requests:

<table>
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<tr>
<th>Capital Project Budget &amp; Authorized Expenditures</th>
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<tr>
<td>Project</td>
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<tr>
<td>Trisolini House Renovation for Auxiliaries</td>
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<tr>
<td>OUL Campus Infrastructure Improvements</td>
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<tr>
<td>Ridges Utilities Decentralization and Site Prep</td>
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</table>

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

Committee Chair Viehweger motioned the Revised Capital Projects Resolution be approved; Chair Scholl provided a second; Chair Scholl called for a vote; the motion passed unanimously.

DECLARATION OF SURPLUS PROPERTY 300 MAIN STREET, HANGING ROCK, OHIO
RESOLUTION 2019-3752

WHEREAS, Ohio University, through its Board of Trustees holds title in fee simple to 300 Main Street, Hanging Rock, Ohio, otherwise known as the Ohio University Southern Child Development Center (“the property”); and

WHEREAS, since 2004 the Ironton-Lawrence Community Action Organization (“ILCAO”) has operated the Child Development Center independently; and

WHEREAS, the property was originally intended to be a partnership between Ohio University and the ILCAO, and as part of this partnership, Ohio University could use the property as an on-site laboratory for its two and four year early childhood education programs; and

WHEREAS, Ohio University no longer requires use of the child development center for this program; and

WHEREAS, Ohio University is seeking all necessary approvals from the US Department of Education related to a grant on the property; and

WHEREAS, Ohio University is seeking all necessary approvals from the State of Ohio related to state funded improvements on the property; and

WHEREAS, the Lawrence County Port Authority has offered to purchase the land for the benefit and operation of the Child Development Center.

NOW THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees hereby declares 300 Main Street, Hanging Rock, Ohio, consisting of 3.5 acres to be surplus property.

BE IT FURTHER RESOLVED, that the President or his designee is hereby authorized to negotiate, evaluate, or otherwise transact the disposition of the real property, consistent with the requirements of Ohio law.

Chair Viehweger motioned the Revised Hanging Rock Resolution be approved; Trustee Scholl provided a second; Chair Scholl called for a vote; the motion passed unanimously.
Committee Chair Viehweger stated that there were no further resolutions or consent agenda items to bring forward and that detailed minutes of the committee’s discussions will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Audit and Risk Management Committee
Chair Scholl asked Committee Chair Smullen to give the Audit and Risk Management Committee Report. Committee Chair Smullen stated that the Audit and Risk Management Committee received the Chief Audit Executive’s Report and the Audit Planning Presentation from Plante Moran, our external auditors.

Committee Chair Smullen reported that there were no consent agenda items and no further resolutions from the Audit and Risk Management Committee and that detailed minutes of the committee’s discussion will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Chair Scholl asked Acting Committee Chair Cooper to give the Governance and Compensation Committee Report.

Governance and Compensation Committee
Acting Committee Chair Cooper reported that the Governance and Compensation Committee received the annual affiliated entities report and updates on Compensation.

Acting Committee Chair Cooper also reported that the Committee recommends the following resolutions for approval.
WHEREAS, in accordance with Article I, Section 3 of its Bylaws, the Board desires to appoint a National Trustee for a full three-year term that will expire on May 14, 2022;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby appoints John P. Gainor to serve as a National Trustee for a term that will expire on May 14, 2022.

Chair Scholl motioned for the approval of the Appointment of the National Trustee John P. Gainor Resolution; Trustee Robinson provided a second; Chair Scholl called for a vote; the motion passed unanimously.
RESOLVED, that David Scholl be elected Chair of the Board of Trustees for the year beginning May 14, 2019, and ending May 13, 2020.

Trustee Casciani motioned for the approval of the Appointment of the Chair of the Board of Trustees Resolution; Trustee Robinson provided a second; Chair Scholl called for a vote; the motion passed unanimously.
ELECTION OF VICE CHAIR

RESOLUTION No. 2019 – 3755

RESOLVED, that Janelle Coleman be elected Vice Chair of the Board of Trustees for the year beginning May 14, 2019, and ending May 13, 2020.

Chair Scholl motioned for the approval of the Appointment of the Chair of the Board of Trustees Resolution; Trustee Robinson provided a second; Chair Scholl called for a vote; the motion passed unanimously.
Acting Committee Chair Cooper stated that the committee reviewed a resolution creating the Ohio Rural Health Association Affiliate (on Tab 28 of the March Agenda). That resolution will be considered for approval at the June, 2019 Board of Trustees meeting.

Acting Committee Chair Cooper stated that there were no further resolutions and no consent agenda items from the Governance Committee and that detailed minutes of the committee’s discussion will be made available on the Board of Trustees website.

Chair Scholl thanked the Committee.

Executive Committee

Chair Scholl reported that on Thursday, the Executive Committee met and developed a resolution in support of the RHE Task Force recommendations. Chair Scholl read the resolution.
ENDORSEMENT OF THE ONE UNIVERSITY MODEL

RESOLUTION 2019 - 3757

WHEREAS, this Board has reviewed the Report of the Regional Higher Education Study Committee, (“the RHE Committee”), presented by the President and the Executive Vice President and Provost to the Board at the January, 2019 meeting; and

WHEREAS, this Board acknowledges the educational and economic benefits that the regional campuses bring the communities in which they are located and to the Southeastern Ohio region; and

WHEREAS, this Board is concerned regarding the financial challenges that are currently confronting the regional campuses, the Athens campus, and the University as a whole as the result of demographic changes and other economic pressures; and

WHEREAS, this Board thus understands the urgent need to develop a sustainable financial model for the regional campuses that will ensure that they will serve the community in their areas and the University as a whole.

NOW THEREFORE, BE IT RESOLVED that this Board accepts the RHE Committee’s report and its broad recommendations for the restructuring of our regional campus administrative and academic operations to create a required focus on a unified university system.

BE IT FURTHER RESOLVED that the Board of Trustees empowers and supports Ohio University leadership as they develop a plan for implementing the One OHIO University Model and to take appropriate measures aimed at achieving efficiencies and consolidation where needed, generating new revenue streams, encouraging innovation in academic and administrative activities, and engaging with communities and state officials for the purpose of ensuring the long-term viability of Ohio University across the One OHIO unified system.

BE IT FURTHER RESOLVED that University leadership should proceed with a great sense of urgency to implement the One OHIO University model in a manner that will create a sustainable financial structure for the entire institution and that will position Ohio University for long term growth in the 21st Century, and provide reports to this Board on the status of program implementation progress at future meetings.

Chair Scholl motioned for the approval of the Appointment of the Chair of the Board of Trustees Resolution; Trustee Sheil provided a second; Chair Scholl called for a vote; the motion passed unanimously.
Chair Scholl also introduced a resolution on 66 University Terrace. Chair Scholl asked Secretary Moore to read the resolution.
RESOLUTION TO AUTHORIZE PURCHASE OF REAL PROPERTY AT 66 UNIVERSITY TERRACE, ATHENS, OHIO

RESOLUTION 2019-3756

WHEREAS, a residential building located at 66 University Terrace, Athens, Ohio (“Property”), which is adjacent to and primarily surrounded by University Property has been offered to the University for Purchase; and

WHEREAS, purchase of the Property would meet several strategic goals of the University’s real estate function, including providing short-medium term housing to new staff and faculty, providing support to the institution’s academic mission, and the enhancement of campus borders; and

WHEREAS, University officials have successfully negotiated a letter of intent for the purchase of the Property with the current owner (Church of the Good Shepherd) for $375,000 and future parking considerations [plus customary closing costs] which is within the appraised range of the property according to appraisals obtained by the University; and

WHEREAS, the University’s real estate office will be responsible for the management and maintenance of the property in its use as short-medium term housing for new staff and faculty.

NOW THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees hereby authorizes the President or designee to acquire the Property for the purchase price of $375,000, [plus customary closing costs] subject to completion of customary due diligence to the satisfaction of the President or designee.

BE IT FURTHER RESOLVE, that the Board of Trustees hereby authorizes the President or designee to execute appropriate legal documents to complete the purchase of the Property and any related personal property and fixtures in accordance with Ohio law.

Chair Scholl motioned for the approval of the Appointment of the Chair of the Board of Trustees Resolution; Trustee Smullen provided a second; Chair Scholl called for a vote; the motion passed unanimously.
Chair Scholl stated that the Committee went into Executive Session to discuss threatened or pending litigation, the purchase or sale of property, and to discuss an information security issue.

Chair Scholl stated that he had nothing further to report from the Executive Committee.
Consent Agenda
Chair Scholl stated that the Board had a modified Consent Agenda which retains the following resolutions:

Name Change – EDU Recreation & Sports Pedagogy  
Program Suspension – RHE-Southern Health Technology  
Program Suspension – CAS Russian  
Program Extension – RHE-Eastern Nursing

Vice Chair Coleman moved to approve the consent agenda; Robinson seconded; Chair Scholl called for a vote; with all in favor, the consent agenda was approved as follows:
WHEREAS, the Department of Recreation and Sports Pedagogy in the Patton College of Education supports name changes for its Bachelor of Science degrees and Master of Science degree in Recreation Studies, and

WHEREAS, the proposed name changes have been approved by the University Curriculum Council, and

WHEREAS, the proposed name changes represent the curriculum, degree emphasis, and career options and aligns with other programs accredited through the Council on Accreditation for Parks, Recreation, and Tourism and Related Professions through the National Recreation and Parks Association, and

WHEREAS, the name changes will not impact curricular resources or faculty staffing.

NOW THEREFORE, BE IT RESOLVED that the majors Outdoor Recreation and Education (BS8156) and Recreation Management (BS8109) be renamed from Bachelor of Science in Recreation Studies to Bachelor of Science in Parks, Recreation, and Leisure Studies, and that Recreation Studies (MS8135) be renamed from Master of Science in Recreation Studies to Master of Sciences in Parks, Recreation, and Leisure Studies.
WHEREAS, the Southern Campus has requested the Associate of Applied Science degree program in Health Technology be suspended, and

WHEREAS, the notification requesting the suspended status has been received by the University Curriculum Council, and

WHEREAS, the suspended status is based on declining enrollments, and

WHEREAS, currently enrolled students will be provided with a transition plan toward degree completion, and

WHEREAS, if market conditions and student interests change, a request for re-instatement would be presented.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby accepts placing the Associate of Applied Science degree program in Health Technology at the Southern Campus on suspended status.
WHEREAS, the Department of Modern Languages in the College of Arts and Sciences has requested the Bachelor of Arts degree program in Russian be suspended, and

WHEREAS, the notification requesting the suspended status has been received by the University Curriculum Council, and

WHEREAS, the suspended status is based on low enrollments insufficient to fill a class section, and

WHEREAS, currently enrolled students will be provided with a transition plan toward degree completion, including independent study and education abroad third-party-provider transfer options.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby accepts placing the Bachelor of Arts degree program in Russian in the Department of Modern Languages in the College of Arts and Sciences on suspended status.
WHEREAS, professional nurses with Bachelor of Science in Nursing degrees are in high demand in the Upper Ohio Valley, as evidenced by regional hospitals, and that current degree options and supply of nurses are not meeting the demand, and

WHEREAS, the Eastern campus is requesting to expand the traditional, pre-licensure Bachelor of Science in Nursing program as a satellite program of the Athens-based program, and

WHEREAS, the notification requesting to offer the degree program has been received by the University Curriculum Council, and approval will be sought from the Ohio Board of Nursing and the Ohio Department of Higher Education toward offering admissions beginning in the fall semester of 2019-2020, with plans for hiring and the establishment of a nursing lab, clinical support and placements, and

WHEREAS, a Bachelor of Science in Nursing at the Eastern Campus draws on existing experience, success, and capabilities of the School of Nursing at Ohio University, and

WHEREAS, the establishment of the Bachelor of Science in Nursing at the Eastern Campus reflects Ohio University’s mission, the Strategic Pathways, and the commitment to OHIO for Ohio, by meeting the needs of communities within the area.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves the extension of the Athens-based Bachelor of Science in Nursing to the Eastern Campus pending completion of required University Curriculum Council, Board of Nursing, and Ohio Department of Higher Education approval processes.
Certificates of Appreciation

Chair Scholl presented a Certificate of Appreciation to Trustee Voinovich in recognition her special service as a Student Trustee from May 14, 2017 to May 13, 2019.

Chair Scholl presented a Certificate of Appreciation to Trustee Robinson which reads:

**FOR** your distinguished service as a member of the Ohio University Board of Trustees;

**FOR** your commitment to making an Ohio University education accessible for students from diverse backgrounds;

**FOR** your tireless work to improve the lives and futures of all Ohio University students;

**FOR** your valuable expertise in helping Ohio University shape the future of higher education through strategic planning and priority setting;

**FOR** your outstanding leadership in the search and successful onboarding of Ohio University’s 21st president;

**FOR** your continued support of Ohio University’s vision of becoming the nation’s best transformative learning community;

**FOR** your strong advocacy efforts to communicate and engage with, and advocate for, Ohio University alumni;

**FOR** those personal and professional qualities of loyalty, dedication, fairness, and kindness, which have earned our deepest regard and the respect of colleagues, students, and alumni across the University community;

**WE** thank you and affirm our appreciation.

Secretary Moore announced that the next meeting of the Ohio University Board of Trustees would be on June 20th and 21st, 2019 on the St. Clairsville, OH campus. Secretary Moore also noted that the Trustees will have a Spring Retreat on the Dublin OH campus on May 13th, 2019.

The March 2019 Meeting of the Ohio University Board of Trustees was adjourned by Chair Scholl at 12:56am.
Chair Scholl called the meeting to order at 8:00am

Present: Chair David Scholl, Vice Chair Janelle Coleman, Trustees Steve Casciani, Cary Cooper, Dell Robinson, Eileen Sheil, and Peggy Viehweger, National Trustee David Pidwell, Student Trustees Austin McClain and Faith Voinovich, Secretary David Moore, President M. Duane Nellis

The Executive Committee went into Executive Session to discuss threatened or pending litigation, the purchase or sale of property, and to discuss an information security issue.

Trustee Robinson made the motion; Trustee Casciani seconded; Chair Scholl called for a roll call vote. The motion passed unanimously at 8:01am.

At 8:42am Chair Scholl asked for a motion to go out of executive session. Vice Chair Coleman made the motion; Trustee Smullen seconded; Chair Scholl called for a roll call vote. The motion passed unanimously.

The Committee considered a resolution in support of the RHE Task Force’s recommendations.

Chair Scholl made a motion to recommend the resolution for approval; Vice Chair Colemenat seconded; Chair Scholl called for a vote; the motion passed unanimously.

The Committee considered a resolution on 66 University Terrace.

Trustee Smullen made a motion to recommend the resolution for approval; Trustee Casciani seconded; Chair Scholl called for a vote; the motion passed unanimously.

Chair Scholl adjourned the meeting at 10:12 am.
Present:

Committee members: Trustees Cooper, McClain, Robinson, Sheil
Other members: Trustees Casciani, Coleman, Pidwell, Scholl, Smullen, Viehweger, Voinovich
President M. Duane Nellis, Executive Vice President and Provost Chaden Djalali, Secretary Moore

Board Chair David Scholl called the Board of Trustees meeting to order at 10:24 am.
Committee Chair Cooper called the committee meeting to order at 10:25 am.

Academic Quality Dashboard: Patton College of Education

Executive Vice President and Provost (EVPP) Djalali introduced Dr. Renée Middleton, Dean of the Patton College of Education, who presented the dashboard for the Patton College with Lindsay Ladd, Director of the Data Science Center and Vlad Pascal, Data Scientist with the Data Science Center (refer to Tab 1 of agenda).

Trustee Viehweger asked whether total employment figures are available rather than just for Ohio. Dean Middleton replied that the Patton College tries, but there is a low return rate on alumni surveys, so the best data available is the Ohio employment data. Director Ladd added that this is a challenge for institutions all across the nation.

Board Chair Scholl noted that at the last Board of Trustees meeting, remediation costs were discussed. Given the Patton College’s connections to K–12 school systems, he asked how we might build advocacy to articulate a message that K-12 stakeholders might listen to about the problems we see and how to go about seeking solutions. Dean Middleton noted that the university has a responsibility to help students persist and succeed if we admit them. She recommended looking at the particularly difficult courses and providing supplemental academic supports to help students persist through those courses. Board Chair Scholl asked if the Patton College has a leadership opportunity to convey the message through the graduates they send out as teachers to K–12 schools. Dean Middleton emphasized the importance of seeing P–20 as a system and working together on issues like remediation. She added that no component of the system should be held accountable for outcomes they can’t control.

Trustee Coleman referred to a recent article that found Ohio to rate low on student/teacher diversity, and she asked for the dean’s thoughts about this finding. Dean Middleton replied that this is part of a national dialogue, and Ohio has convened a group to explore what the state, and institutions such as OHIO, can do to increase diversity among educators.
Committee Chair Cooper asked whether OHIO is educating enough teachers, whether we are satisfied with the number of students we admit, and whether we have the capacity for more. Dean Middleton said that the Patton College wants to admit more students and wants as large a recruitment pool as possible. She said enrollments have dipped last year, though we have done better than the state as a whole over the last few years. She added that there is a teacher shortage nationally (though not in all areas)—not in raw numbers but in certain content areas. She said efforts are underway to address these shortages through various grant programs such as the Robert Noyce Teacher Scholarship Program for STEM content areas.

Committee Chair Cooper asked from where the Patton College’s students primarily come. Dean Middleton said about 30% are from Appalachian or rural areas; many come from Cuyahoga County and Upper Arlington as well. She said they do a lot of recruiting through teacher academies across state, and she referred to a map showing geographic distributions on slide 19 of the presentation.

Standing Reports and Updates

Higher Learning Commission Update

EVPP Djalal introduced Dr. Loralyn Taylor, Interim Associate Provost, Institutional Research & Effectiveness and Higher Learning Commission Liaison, to present an update on the University’s transition from the HLC’s Academic Quality Improvement Program (AQIP) pathway, which is being phased out, to either the Standard or the Open Pathway accreditation cycle (refer to Tab 2 of agenda).

Trustee Viehweger asked whether Interim AP Taylor anticipated OHIO would move to the Standard or the Open Pathway. Interim AP Taylor responded that it will probably be the Open Pathway but that HLC will make that determination. She noted that our most recent AQIP Systems Portfolio will provide evidence to be used in making the decision; she added that completion of the Portfolio was challenging given the 40,000-word limit to explain our very complex institution, but she is optimistic that it will be well received.

Committee Chair Cooper asked whether the next HLC site visit will be as rigorous as the most recent one. Interim AP Taylor said that if anything the next visit will be more comprehensive than the last, as it will address not just processes but also the criteria for federal accreditation.

VPSA External Review Update

EVPP Djalal introduced Dr. Jason Pina, Vice President for Student Affairs, and Dr. Jenny Hall-Jones, Dean of Students, to provide a summary of the external review of the Division of Student Affairs (refer to Tab 3 of agenda).

Committee Chair Cooper asked whether this review was part of a permanent initiative. VPSA Pina responded that Student Affairs plans to develop data metrics to track improvement over time. Trustee Coleman asked what was driving the 50-percent increase in Greek-life participation over five years. VPSA Pina replied that they do not know, and that colleagues at other institutions are not experiencing a similar phenomenon. He added that Student Affairs is working to put more resources toward this area.
Career & Experiential Learning Fee Update

VPSA Pina introduced Dr. Randy Leite, Dean of the College of Health Sciences and Professions, and Imants Jaunarajs, Assistant Dean of Students, to provide an update on how the Career & Experiential Learning Fee is being invested and outcomes to date (refer to Tab 4 of agenda).

Board Chair Scholl asked whether there is a role for corporate engagement in the career-development work being done. Dean Leite responded that there is a huge role for corporate involvement in the engagement ecosystem supporting career development, and that part of the revenue generated by the new fee will be invested in making those connections. Board Chair Scholl also noted that OHIO’s alumni network could also be a great resource. VPSA Pina said that Student Affairs is partnering with Advancement to help incorporate alumni involvement.

Trustee McClain said that his personal experience with the resources available through the Career and Leadership Development Center have been very positive. Board Chair Scholl expressed appreciation for the update, as it is helpful in fulfilling the Board of Trustees’ commitment to responsible investment of the Career and Experiential Learning Fee.

Academic Quality—Initiatives

Russ SmartWorks

EVPP Djalali introduced Dr. Todd Myers, Professor and Chair of the Dept. of Engineering Technology and Management, to share results of the SmartWorks lean systems improvement internal training and project facilitation, a pilot of which was funded by an Ohio University Innovation Planning Grant in December 2015. Dr. Myers was joined by Adam Bower and Gwyn Scott, who discussed the Mail Services project; Steve Mack, Interim Executive Director of Facilities Management, who discussed the Facilities Time Clock project; and Megan Vogel, Director of Resource Administration for Student Affairs, who discussed the Student Affairs partnership with the Patton College to recruit students for the Master’s in College Student Personnel program (refer to Tab 6 of agenda).

Trustee Viehweger noted that the results of these projects are encouraging. Board Chair Scholl agreed, noting that a culture of innovation encourages employees to bring forward new ideas for improvement. He commended the project leaders for teaching the benefit of lean-systems thinking.

Resolution: Emeriti Status for Frank Myers

A resolution conferring emeriti status upon Dr. Frank Myers was moved to this point in the agenda so all resolutions could be discussed together (refer to Tab 5 of agenda).

There being no discussion, Trustee Robinson motioned for the resolution to be moved to the Main Board Meeting for consideration, and Trustee Coleman seconded, to add the resolution to the consent agenda. The motion passed unanimously.
Consent Agenda Items

The following consent resolutions regarding new programs, departments, centers, and name changes were discussed separately but voted on together.

Consent Resolution: De-consolidation of the School of Dance, Film, and Theater

EVPP Djalali introduced a consent resolution to approve the de-consolidation of the School of Dance, Film, and Theater, which had been formed with the consolidation of the three separate schools of Dance, Film, and Theater in 2012 (refer to Tab 7 of agenda).

Board Chair Scholl expressed appreciation to Matthew Shaftel, Dean of the College of Fine Arts, for recognizing that the consolidation had not been effective and taking steps to address it.

Consent Resolution: Name Changes—Recreation Studies Degree Programs

To approve renaming the majors Outdoor Recreation and Education (BS8156) and Recreation Management (BS8109) from Bachelor of Science in Recreation Studies to Bachelor of Science in Parks, Recreation, and Leisure Studies; and renaming the major Recreation Studies (MS8135) from Master of Science in Recreation Studies to Master of Sciences in Parks, Recreation, and Leisure Studies (refer to Tab 8 of agenda). There was no discussion on this proposed resolution.

Consent Resolution: Program Suspension—RHE-Southern Health

EVPP Djalali introduced a consent resolution to place the Associate of Applied Science degree program in Health Technology at the Southern Campus on suspended status (refer to Tab 9 of agenda). There was no discussion on this proposed resolution.

Consent Resolution: Program Suspension—Russian

EVPP Djalali introduced a consent resolution to place the Bachelor of Arts degree program in Russian in the Department of Modern Languages in the College of Arts and Sciences on suspended status (refer to Tab 10 of agenda). There was no discussion on this proposed resolution.

Consent Resolution: Program Extension – RHE-Eastern Nursing

EVPP Djalali introduced a consent resolution to extend the Athens-based Bachelor of Science in Nursing to the Eastern Campus as a satellite program, pending completion of required University Curriculum Council, Board of Nursing, and Ohio Department of Higher Education approval processes (refer to Tab 11 of agenda).

Committee Chair Cooper asked what it means to be a satellite nursing program. EVPP Djalali called on Deborah Henderson, Director of the School of Nursing, who explained that it is less expensive and involves less bureaucracy to extend a program as a satellite than to create it separately. Board Chair Scholl noted that he regards this as a good example of the One OHIO concept, and he believes this structure will ensure consistency, quality, and additional access. EVPP Djalali added that it also indicates an important need in that area and that we have partners eager for the satellite program.
Trustee Coleman moved, and Trustee Sheil seconded, to add all five of the above resolutions to the consent agenda. The motion passed unanimously.

There being no further business, Committee Chair Cooper adjourned the meeting at 12:05 pm.
Ohio University Board of Trustees

Joint Committee Meeting
March 21, 2019

Board Chair Dave Scholl called the meeting to order. Committee members present included Vice Chair Janelle Coleman, Trustees Cary Cooper, Dell Robinson, Eileen Sheil, Diane Smullen and Peggy Viehweger, National Trustee David Pidwell, Student Trustees Austin McClain and Faith Voinovich, Faculty Representatives Sara Helfrich and Susan Williams, President Duane Nellis, and Board Secretary David Moore.

President Nellis opened the meeting with an introduction of new head basketball coach Jeff Boals.

- Enrollment Update

Executive Vice President and Provost Chaden Djalali and Senior Vice Provost for Strategic Enrollment Management Craig Cornell provided an update on Fall 2019 enrollments, beginning with a review of OHIO’s growth in enrollments compared to other public institutions over the last decade. For the past 2 years OHIO has begun to experience declining freshmen and total enrollments. OHIO’s Fall 2019 enrollment progression reflects more admits (approximately 1,800) over the same time last year, but confirmations, evidenced by housing deposits, are down 362 over prior year at the time of the meeting. Fall 2019 transfer applications are down compared to the same time last year with admits trending higher and there is a slight dip in graduate applications.

In addition to the increased numbers of admits, aggressive yield campaigns are underway by all departments and colleges to yield the targeted freshmen class, providing personal touches through direct correspondence with students and parents and highlighting OHIO’s academics. Campus visits and Up-Close events are hitting a large number of prospective students and families, as are new “Next Steps” events taking place in targeted areas across the country. Aid packages totaling $164M have been awarded to Fall 2019 prospective students. SVP Cornell reported that an analysis of the effectiveness and return on investment for the University’s various scholarship plans will be shared at an upcoming board meeting.

Initiatives underway to benefit future recruitment efforts include expanded University marketing and branding, coordination of alumni networks for more focused enrollment and admission activities, involvement of volunteer alumni to reach out to perspective students from their region, and aggressive out-of-state and international recruiting with new staff in
key areas. Online growth and expansion continue in the RN-to-BSN program across 13 new additional states and in other undergraduate online completion programs.

EVPP Djalali shared that success in recruiting and retaining students through graduation is a key focus of the Strategic Enrollment Executive Committee (SEEC). SEEC is developing plans to strategically and holistically address enhancing freshmen and overall enrollments. SVP Cornell shared the importance of, and efforts in place to enhance our yield of admitted students. Advancement events are being used to encourage and leverage alumni interaction with prospective students. The OHIO Guarantee, initiated in Fall 2015 and which holds tuition constant for 4 years, is being credited in part with the 2% increase in retention, as are student persistence initiatives including Strong Start to Finish and Nudge to the Finish Line.

Trustees look forward to reviewing both the financial aid effectiveness analysis and data supporting the OHIO Guarantee’s impacts on retention. The trustees discussed additional creative ideas to spur yield such as ‘bonus’ aid offerings and calls from alums to encourage prospective students.

- **Financial Update – ’19 Forecast; ’20 Budget Update**

Vice President for Finance and Administration Deborah Shaffer and EVPP Djalali shared in the FY20 Budget Update discussion. VPFA Shaffer reminded the trustees of President Nellis’ directive to provide operating budgets through FY25. The multi-year projections through FY25 currently incorporate the following broad assumptions:

- SSI – 0% growth of total state SSI allocation and adjustments to OHIO percentage share aligned to enrollment
- Tuition – assumed 2% tuition cap for each new cohort; tuition flexibility assumed as an offset to the 0% SSI assumption
- Enrollment growth – budget forecasts based on 80% of the SEEC ‘attainable’ enrollment level
- Debt Service expenses – annual payments on current debt plus the FY20 planned debt issuance and the layering in of the Century Bond repayments
- Salaries and Benefits – annual raise pools alternating 1% and 0% starting in FY20 with annual 5% increase in health benefits

Other known fluctuations in revenue and expense line items have been incorporated into the projections through FY25. Goals to increase fundraising are not currently in the projections but will be included as we refine and finalize our budget.

VP Shaffer shared a series of charts to highlight the current planning challenges and the initiatives being undertaken to offset the challenges and curtail the use of operating reserves. One chart reflected institutional planning challenges and their forecasted contribution to annual budget gaps through FY25, and a second chart showed the positive incremental impact of institutional strategies underway to counterface those challenges and generate surpluses into the future. The annual gap in our current planning is addressed in future years through a combination of revenue growth and expense reductions. In FY24, projections estimate a return to positive net results with contributions back to reserves starting to recover and achieve the goal of moving toward financial sustainability. The institutional
challenges detailed include declining net tuition revenue from a variety of factors including College Credit Plus, declining freshmen and increases to financial aid, compensation and benefits growth, and the capital plan’s increasing debt service costs. The institutional strategies in place to offset those challenges include achieving undergraduate and targeted enrollment growth, the assumption of tuition flexibility, reimagining the academic enterprise including academic programs and revenue growth, targeted cost reductions, and increased fundraising. Expected outcomes for these strategies and the projected contributions from every unit and college are being chronicled. A dashboard is being developed to monitor success based on each initiative’s projected yield. Success will be measured and, when necessary, levers will need to be pulled to neutralize negative outcomes. Dependency on reserves will be measured in the early years of the planning as will the consequences of not meeting projections.

The One Ohio University strategy will reap additional efficiencies and savings across the system, but the implementation plan for that strategy has not yet been fully developed and operationalized. Institutional strategies that directly impact colleges include changes to the academic enterprise including development of new academic programs as well as realizing academic efficiencies. The sunsetting of programs will also be part of moving forward efficiently. Trustees challenged the pace that has been set for achieving savings and the need for larger targets by FY23, instead of FY25. VP Shaffer assured the trustees that efforts are continuing to improve processes and drive efficiencies as evidenced by recent unit reorganizations, driving out non-value added activities to focus on mission critical service delivery, and participation in benchmarking studies to understand the university’s administrative and academic support costs as compared to peers. Trustees requested information on OHIO’s average cost to educate a student and a comparison to peers.

- Resolution, FY19 Tuition, Fee and Rate Increases

Associate Provost for Academic Budget and Planning John Day presented the 2.5% tuition and fee increase request for the College of Medicine (HCOM) and shared comparative information reflecting HCOM’s FY18 tuition to be among the lowest of U.S. peer medical schools. Data provided by the HCOM show graduating seniors’ average student loan amounts at nearly $40K less than the average of all Osteopathic Colleges of Medicine per student debt. A revised Exhibit C for Off-Campus Graduate rates was provided to the trustees, updated to eliminate two new Engineering graduate programs from the March request. The resolution’s increase requests are summarized in the Exhibit A table below:

<table>
<thead>
<tr>
<th>Fee</th>
<th>Increase Request</th>
<th>Exhibit</th>
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</thead>
<tbody>
<tr>
<td>HCOM Instructional Fees</td>
<td>2.5%</td>
<td>B</td>
</tr>
<tr>
<td>HCOM Non-Resident Surcharge</td>
<td>2.5%</td>
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<tr>
<td>HCOM Technology Fee</td>
<td>2.5%</td>
<td>B</td>
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<tr>
<td>Off-Campus Graduate</td>
<td>See Exhibit</td>
<td>C</td>
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<td>---------------------</td>
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<tr>
<td>Student Fees</td>
<td>See Exhibit</td>
<td>D</td>
</tr>
</tbody>
</table>

Trustee Robinson made a motion to recommend approval of the FY19 Tuition, Fee and Rate Increases resolution, including Exhibits A through D, to the full board; Trustee Smullen provided a second; the motion was unanimously approved.

- **Capital Improvement Plan (CIP)**
  VP Shaffer was joined by Chief Facilities Officer and Senior Associate Vice President Steve Wood and Associate Vice President of University Planning Shawna Bolin. VP Shaffer reviewed the annual cycle and timing of capital budgeting and the prioritization process followed each biennium. The FY20 annual CIP, FY21-22 State biennium request, and FY21-26 six-year CIP are in process and analysis, prioritization, and review of funding opportunities are ongoing for the list of projects. Slower realization of plan goals is necessary to preserve existing reserves for operating needs and is being analyzed. Significant reductions in deferred maintenance per square foot have been realized since the 2012.

  This current review involves analyzing current building condition and programmatic needs to move higher priority projects forward and delay others. SAVP Wood explained the building condition and deferred maintenance needs have been freshly evaluated by the Facilities team, classifying buildings as either ‘worst condition, not worth investment, or spend here’ and AVP Bolin discussed the Planning team’s programmatic review of priority buildings from a functionality perspective as to ‘worst fit, not worth investment, underutilized or program issues, major programmatic use’. The Facilities and Planning lists were then married to match the highest priority projects. Projects which will use available state and century bond funds are also being prioritized. Some projects not already underway or that are reliant on the use of debt or internal reserves have been slowed; Residential Housing capital plans for Phase II HDP have already been significantly reduced (from $120M to $60M) and are now being further analyzed in the context of current enrollments and operating budget challenges; as Culinary venues have all received significant investment, Culinary capital spending has also been significantly reduced.

  The project prioritization discussion has been started with the university leadership and deans and will continue through the Spring. Trustees will be looking for the recommendations for priority building projects to link to and support achieving the increasing revenues projected through FY25. VP Shaffer also shared that projects in the existing capital plan which have been started and are ‘out of the gate’, will require some portion of the planned $125M debt issuance in Spring 2020. The Board was updated on the Treasury management team’s debt and working capital analyses during their January meeting.

  Trustees support the current approach of leadership to reconcile the priorities for capital investment versus operational needs and the impacts on programs and liquidity. VP Shaffer asked for the Trustees to share input on priorities and provide other questions to ask and considerations to be included in the leadership discussions - *What is needed in this period of reprioritization?* These topics will be included as part of the May retreat.
The meeting was adjourned.
Committee Chair Peggy Viehweger called the meeting to order. Committee members present included Trustee Diane Smullen, National Trustee David Pidwell, Student Trustee Faith Voinovich, and Faculty Representative Susan Williams. Other board members present included Chair David Scholl, Vice Chair Janelle Coleman, Trustee Cary Cooper, Trustee Dell Robinson, Trustee Eileen Sheil, Student Trustee Austin McClain, Faculty Representative Sara Helfrich, President Nellis and Board Secretary David Moore.

**Small House Strategy Update**

Associate Vice President of University Planning Shawna Bolin provided a brief review of the Small House Strategy updates shared at previous meetings, the planned and completed projects to date, and the final strategy plan. The University has made significant investment in the small houses surrounding the campus and has respected their historical value and contribution to the community. This final update on the Small House Strategy includes several closing recommendations; 1) renovation of Trisolini House for Culinary use, 2) maintain the land and sell Pilcher House for non-University use, and 3) demolish Brown House due to the structure’s poor condition and safety considerations.

A request to invest $1.5M in Trisolini House is included in this meeting’s Capital Projects resolution. Trisolini is one of the interrelated projects to relocate administrative units and repurpose the vacated space for the HCOM and Russ College Union Street Green projects.

**Consent Resolution, Capital Projects**

Chief Facilities Officer and Senior Associate Vice President Steve Wood provided details for the capital project requests for board approval, noting that a revised resolution has been provided to the trustees reflecting the removal of the Grosvenor project.

The resolution requests a $907K budget revision and expenditure authorization for the Lindley Hall Roof Replacement project. Further investigation during the initial design revealed additional critical repairs requiring the previously approved $500K budget be increased to $1.407M. Three projects are included for design and construction approval including the $1.5M Trisolini House Renovation discussed during the Small House update. Also presented for approval were the Lancaster Campus Infrastructure Improvements at $500K and the Ridges Utilities Decentralization and Site Prep at $2.621M. The $2.621M Ridges project request provides for the removal of several obsolete, failing structures and the decentralization of utilities to serve Buildings 13, 14 and 18 in support of the administrative
relocation project as well as Building 21. AVP Bolin reminded the trustees of the Ridges Framework Plan and the planning principles that guide future development. This included building significance recommendations and the identification of buildings with historic significance, current use / contributing buildings, and those ‘not-contributing’. SAVP Wood discussed the maintenance and safety challenges presented by the continual decay of non-contributing buildings, such as Ridges 15 and 29 slated for removal, and the Ridges failing utility infrastructure. The recent failure of a Ridges boiler has provided an opportunity to extend the decentralization of utilities to Building 21 in lieu of replacing the failed boiler.

Trustee Viehweger moved to remove the Capital Projects resolution from the Consent Agenda; Trustee Scholl provided a second; the motion was unanimously approved.

Trustee Viehweger made a motion to recommend approval of the revised Capital Projects resolution independently of the consent agenda to the full board; Trustee Coleman provided a second; the motion was unanimously approved.

Resolution, Hanging Rock Surplus Property

Trustee Viehweger moved to remove the Hanging Rock Surplus Property resolution from the Consent Agenda; Trustee Scholl provided a second; the motion was unanimously approved.

This resolution declares the 3.5 acres at 300 Main Street, Hanging Rock, Ohio, otherwise known as the Ohio University Child Development Center (CDC), to be surplus property. The CDC has been operated by the Ironton-Lawrence Community Action Organization (ILCAO) since 2004. The Lawrence County Port Authority has offered to purchase the land for the benefit and operation of the CDC. The University is working with the Ohio Department of Administrative Services, but any further action to transfer the property is contingent on the necessary approvals from the US Department of Education and the State of Ohio due to past use of federal and state funds on the property.

Trustee Viehweger made a motion to recommend approval of the Hanging Rock Surplus Property resolution independently of the consent agenda to the full board; Trustee Scholl provided a second; the motion was unanimously approved.

AVP Bolin also announced the designation of the Hockhocking Adena Bikepath as part of the State and U.S. Bike Route System. The University owns several miles of the bikeway.

NACUBO-TIAA Endowment Study and Investment Update

No meeting report – please refer to the agenda materials for this item.

Advancement Update
Vice President for University Advancement Nico Karagosian updated trustees on the review of the Foundation’s funding model. The Foundation’s board discussed the funding model at their February meeting, today’s presentation updates the University board, and following further analysis and discussion, the Foundation’s board will consider a new model at their June meeting.

Assistant Vice President, Foundation Finance & Administration Candice Casto discussed how the funding model must support the goals of the Foundation (OUF) to increase funding to the University, attain an adequate OUF unrestricted fund balance, and increase unrestricted gifts to OUF. The OUF board requested a survey of peers to compare the methods they employ to fund their Advancement operations. The survey, first conducted in FY17 and refreshed in FY18, established that OUF’s current resources model, with primary funding from an annual endowment administrative fee and university support, is fairly standard across the peers. At 2%, OUF’s endowment administrative fee is the largest contributor to the annual funding and is higher than the 1.0-1.75% reported by peers. A current-use gift fee assessed at the time of gift is another mechanism employed by peers to generate support for Advancement operations. Through modeling of various funding methods, a combination of a current-use gift fees and lowering the annual administrative fee is in the long-term interests of maintaining the endowment’s purchasing power. Growing unrestricted gifts is also being modeled as a funding mechanism.

VP Karagosian also reported that $18M of the $20M FY19 gift goal has been raised, University Advancement is finalizing a plan to hire development and engagement officers in various cities across the country to better engage alumni and assist in student recruitment, the first ever OHIO Giving Day is April 18, and a new Alumni Relations Strategic Plan has been finalized. Trustee Scholl commended the efforts of University and Foundation leadership to recruit quality trustees to serve on the Foundation board.

- **Sustainability Update**

VP Shaffer reminded the trustees of President Nellis’ commitment to sustainability and the charge to the Office of Sustainability to review its operating model and recommend a framework that supports this institutional commitment, more broadly engages our community, and can be a national model. Director of Sustainability Elaine Goetz provided a report on OHIO’s Sustainability restructuring efforts and the establishment of three Engagement Ecosystem Hubs. Following a competitive solicitation for faculty to lead each Hub, three Hub Coordinators were selected and took their posts this January. Dr. Ryan Fogt leads the Sustainability Administration Hub, Dr. Theresa Moran serves as the Sustainable Living Hub coordinator, and Dr. David Bayless is the Sustainable Infrastructure Hub coordinator. Each faculty coordinator shared their backgrounds, their field of expertise, how student led initiatives fit into their hub activities, and how their activities will align with sustainability goals. Activities will include conducting outreach, education and events to engage the wider community of diverse stakeholders. A framework to assess the social, environmental and economic outcomes of these activities is being developed with the input of stakeholders.

The first meeting of the new Sustainability Committee chaired by EVPP Djalali, VPFA Shaffer and VPSA Pina was held Wednesday, March 20, 2019. With the new structure, committee and Hub coordinators now in place, revisions to the Climate Action Plan are underway with the approval process currently planned for this December.
President Nellis and the trustees expressed their appreciation for these efforts and the enthusiasm and ambition of the leaders and participants.

- **Information Items:**
  - Facility Project & Planning Updates – the information reports for Facility and Planning Projects are shared as part of each Board agenda.

The meeting was adjourned.
Ohio University Board of Trustees

Audit and Risk Management Committee Meeting
Margaret M. Walter Hall, Room 104
March 22, 2019 – 8:30 AM

Present: Audit and Risk Management Committee Chair Diane Smullen, Steve Casciani, National Trustee David Pidwell, Peggy Viehweger, and Student Trustees Faith Voinovich. Additional Trustees in attendance Board Chair David Scholl, Board Vice Chair Janelle Coleman, Trustees Eileen Sheil, Cary Cooper, Dell Robinson, Student Trustee Austin McClain, President Duane Nellis, and Board Secretary David Moore.

Audit and Risk Management Committee Chair Smullen called the meeting to order at 8:35 a.m.

FY 2019 External Audit Planning

Robert Shenton, Plante Moran partner, and Danny Sklenicka, Plante Moran manager, held their annual pre-audit planning meeting with the Audit and Risk Management Committee. This was for the upcoming FY2019 external audit. Topics included an outline of Plante Moran’s deliverables, responsibilities, reports, other communication, audit approach, timing and key dates. Trustee Scholl asked if the student investments group would be included in the scope of the audit in relation to GASB 84. Robert Shenton discussed the student investments group.

Chief Audit Executive Report

Jeff Davis, Chief Audit Executive discussed the FY19 audit plan. Audits are currently in progress for Research, The Patton College of Education and the Scripps College of Communication. Audits were completed and final reports issued for Financial Aid and Diversity and Inclusion. Mr. Davis discussed FY19 external reviews performed by other agencies.

Julie Allison, Assistant Vice President for Finance, and Jeff Davis, Chief Audit Executive provided a cash handling update and also an update on PCard activity. The trustees, Mr. Davis, Ms. Allison and Ms. Deborah Shaffer, the VP for Finance and Administration discussed the cash collection process, the possibility of minimizing cash collection, centralized cash collection, online credit card sales vs cash collection and other process changes over the last few years.

Trustee Casciani asked if there had been any studies of going cashless. Mr. Davis mentioned that the University offers Bobcat Cash as a method of loading money on the student’s account which would permit the student to swipe their identification card to purchase items in many operations managed by the University. Trustee Voinovich added comments to the cash discussion. Trustee Pidwell asked if we knew how much cash was being lost in a year and if it was significant. Ms. Shaffer provided an estimate.

There was no unfinished business. Audit and Risk Management Committee Chair Diane Smullen adjourned the meeting at 9:15 a.m.
Ohio University Board of Trustees
Governance and Compensation Committee
Minutes
Friday, March 22, 2019

Present were Acting Chair Cooper and Committee members Robinson, Sheil, and Student Trustee McClain. Also present were Trustees Viehweger, Scholl, Coleman, Pidwell, Casciani, Student Trustee Voinovich, President Nellis, Secretary to the Board David Moore and General Counsel John Biancamano.

The meeting was called to order at 9:21 AM.

1. **Appointment of National Trustee**

   Chair Cooper and President Nellis presented Mr. John Gainor as a candidate for appointment as a National Trustee. Trustee Scholl made a motion to recommend the appointment of Mr. Gainor. Trustee Robinson seconded. Motion passed.

2. **Election of Chair of the Board of Trustees**

   Trustee Coleman made a motion to recommend the election of Trustee Scholl to serve as Chair of the Board for the coming year. Trustee Robinson seconded. Motion passed.

3. **Election of Vice Chair of the Board**

   Chair Cooper made a motion to recommend the election of Trustee Coleman to serve as Vice Chair of the Board for the coming year. Trustee Robinson seconded. Motion passed.

4. **Ohio Rural Health Association Affiliate**

   Dean Randy Leite and Dr. Michelle Morrone presented a proposal to create a new Affiliated Entity to be known as the Ohio Rural Health Association. Draft Bylaws and background information about the purpose and activities of the Association were included in the Board materials.

   In response to a question from Trustee Casciani, Dean Leite explained that the purpose of the Association would be to address healthcare disparities in rural areas of the state by encouraging collaboration among providers, local governments and social service agencies. Members would be rural hospitals, health departments, the OSU extension, local health providers and other interested agencies. The goal is to create a self-sustaining entity separate from the university.

   This proposal will be placed on the Committee agenda for further discussion at the June meeting. Chair Cooper asked Dean Leite to provide more information about the amount of financial support and in-kind services to be provided to the Association.

5. **Annual Human Resources Report**
Chair Cooper noted that the annual Human Resources report was submitted as an information item in the Board materials.

The Committee adjourned at 10:15 AM.